









ADOPTED OPERATING BUDGET FY 2021-2022

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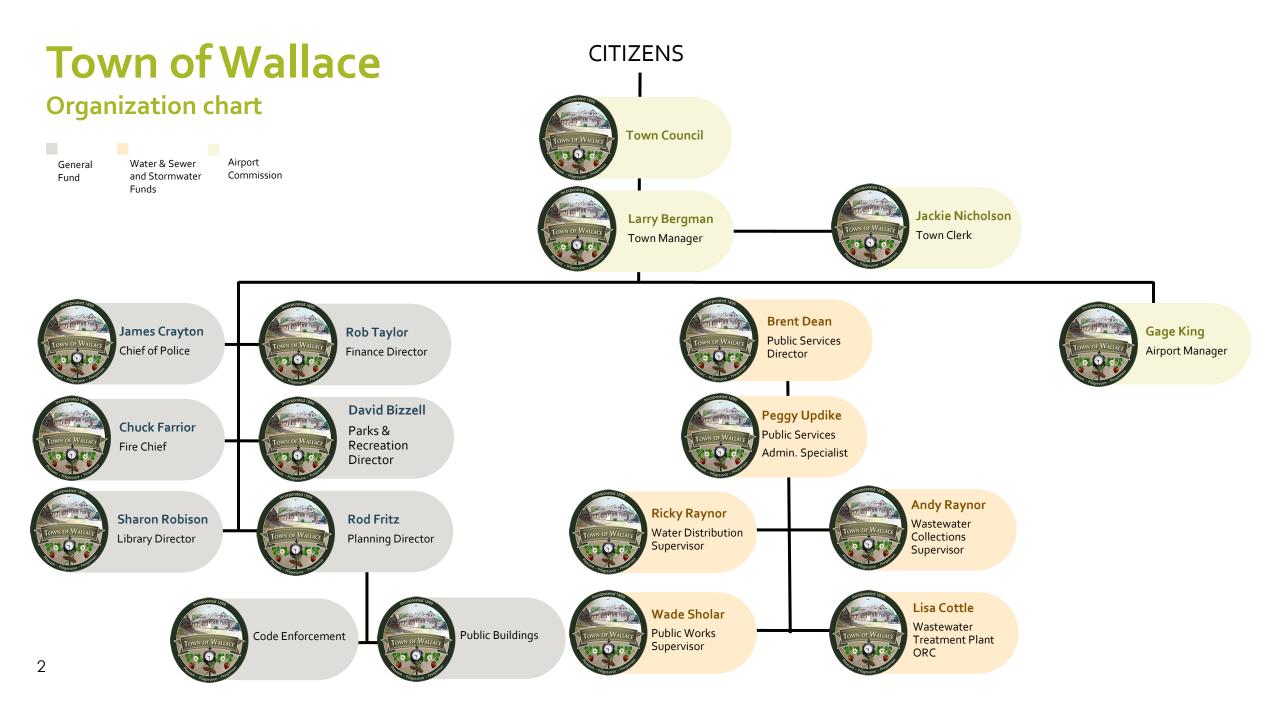
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## MAYOR AND Council

Mayor	Charley Farrior
Mayor Pro Tem	Wanetta Carlton
Council Member	Jeff Carter
Council Member	Frank Brinkley
Council Member	Francisco Rivas-Diaz
Council Member	Jason Wells



## **Budget Process**

## **Overview**

The Town's budgets are adopted as required by the North Carolina General Statues. An annual budget is adopted for the General Fund, and Enterprise Funds. Project ordinances are adopted for Capital Project funds. All budgets are prepared using the modified accrual basis of accounting.

Budgetary control is executed at the department level or by project. The Town Manager is authorized by the budget ordinance to transfer appropriations between line items within each department without limitation and may transfer up to 10% of a departments budget to another budget within the specific fund. Transfers between funds must be approved by the Town Council. All budget amendments are reported to the Council. During the year, several amendments to the original budget are necessary, the effects of which are not material.

## **Procedures**

The Town's budget process begins in January, at which time the CIP materials and instructions are distributed to the departments. All departments receive their operating budget materials and instructions in March.

Department Directors are responsible for estimating departmental expenditures. The Budget Officer will make the determination of the revenue projections. The budget reflects the service priorities of the Council and the Citizens of the Town of Wallace. The service needs of the community are determined by public hearings and feedback through the Mayor and the Town Council. After final service priorities have been established and agreed upon, a balanced funding plan is formulated. Through careful assessment of funding requirements and financing methods, a proposed budget document is organized into final format and submitted to the Board for their consideration and approval.

The Board reviews the proposed budget with the Town Manager and staff during the Town's work session. A copy of the proposed budget is also filed with the Town Clerk for public review and also on the Town's website. A public hearing is scheduled prior to the formal adoption of the budget. Adoption of the budget by the Town Council establishes the legal authority to incur expenditures in the ensuing fiscal year. All annual appropriations lapse at fiscal year-end.

## **Budget Calendar**

A budget calendar is included in the North Carolina General Statutes which prescribes the last day on which certain steps of that budget procedure are to be performed. The following schedule lists the tasks to be performed and the date by which each is required to be completed.

#### January

- Complete and return CIP budget request to Finance Department.
- Meet with Department Directors to review CIP budget requests.

#### March

• Budget Work Session with Council and department heads

#### April

- Distribute budget packages to Department Directors
- April 30 Each Department Director will transmit to the budget officer the budget requests and the revenue estimates for their department for the budget year.

#### May

- Meet with Department Directors to review budget requests.
- Finalize recommended budget
- Present proposed budget to Town Council

#### June

- Public Hearing on recommended budget
- Conduct additional budget work sessions with Town Council if required
- Adopt Budget Ordinance
- Adoption of the CIP Plan

June 10 – The budget and the budget message shall be submitted to the governing board. The public hearing on the budget shall be scheduled at this time.

July 1 – The budget ordinance shall be adopted by the governing board.

## Town of Wallace Budgeted Funds

The accounts of the Town are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts comprised of assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. The account groups are not funds but are a reporting device used to account for certain assets and liabilities of the governmental funds that are not recorded directly in those funds.

The following fund categories, further divided by fund type are subject to appropriation:

- **Governmental Funds** are used to account for governmental functions. Governmental funds include the following fund types:
  - **General Fund** The General Fund is the general operating fund of the Town. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, state grants, and various other taxes and licenses. The primary expenditures are for public safety, street maintenance and construction, sanitation services, and general governmental functions.
- **Proprietary Funds** include the following fund type:
  - Enterprise Funds Enterprise Funds account for those operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The Town has three Enterprise Funds: the Water and Sewer Fund, Stormwater Fund and the Airport Commission Fund.

In accordance with North Carolina General Statutes, all funds of the Town are budgeted and maintained during the year using the modified accrual basis of accounting. The governmental fund types are presented in the financial statements on this same basis. Under the modified accrual basis, revenues are recognized in the accounting period when they become susceptible to accrual (i.e., when they are "measurable" and "available") to pay the liabilities of the current period. In addition, expenditures are recorded when the related fund liability is incurred, if measurable, except for unmatured principal and interest on general long-term debt, which is recognized when due, and certain compensated absences and claims and judgments, which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

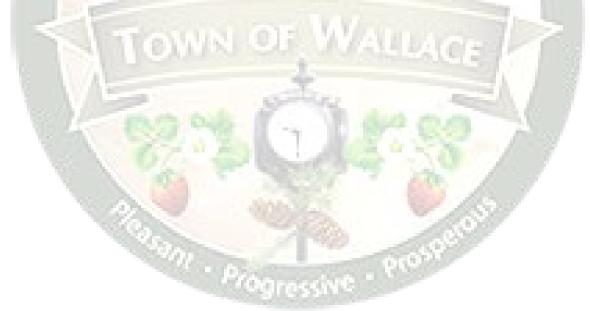
Proprietary funds are presented in the financial statements on the accrual basis of accounting. Under this basis, revenues are recognized in the accounting period when earned and expenses are recognized in the period they are incurred.

# BUDGET MESSAGE AND ORDINANCE

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## **Town of Wallace**

## Fiscal Year 2021-2022 Budget



### Town Council

Charley C. Farrior, Jr., Mayor

Wanetta Carlton, Mayor Pro Tem

**Council Members** 

Frank Brinkley

Jeff Carter Francisco Rivas-Diaz

Jason Wells

## Our Vision

Is to become the regional economic hub for commerce, medicine, technology, and opportunity for all people, defined by our small-town values and unified in diversity for the greater good of all people.

### Management Team

Laurence Bergman, Town Manager Jackie Nicholson, Town Clerk Robert C. Taylor, Jr., Finance Officer Brent Dean, Public Services Director James Crayton, Police Chief Chuck Farrior, Fire Chief Gage King, Airport Director Rodney Fritz, Planning Director Sharon Robinson, Library Director David Bizzell, Parks and Recreation Director May 26, 2021

Dear Honorable Mayor Farrior and Town Council:

This letter hereby transmits a Recommended Budget for Fiscal Year 2021-2022 to the Mayor and Town Council. The preparation of the annual Budget is one of the major responsibilities conferred by state law upon City and Town Managers in North Carolina, but it is also one that is very important to involve staff and elected officials. The Town is in strong and improving financial condition despite COVID 19 Pandemic impacts, but that does not necessarily reflect as a growing budget, particularly in the General Fund.

Throughout the process several things were kept in mind in the development of a balanced, recommended budget.

- We used realistic and conservative assumptions for revenue and expenditure estimates based on current internal, financial information as well as outside sources including the NC League of Municipalities revenue forecasts.
- We were committed to maintaining the current Ad Valorem Tax Rate of \$0.62/\$100 valuation.
- We kept aware that in all senses of the budget process that we must balance our operational needs and wants with the priorities of Council and the community all while keeping financially stable. In many instances the "wants" cannot be addressed in the coming fiscal year for all departments.
- No Utility Fee changes are recommended this fiscal year, in line with the Water and Sewer Rate Study structured plan.
- We continued a strategy of preserving and growing Fund Balance for future capital outlays, improvements, and contingencies, but also recognizing when those expenditures may be a good long-term decision. There is no General Fund transfer as a revenue source in the budget, but if we get the PARTF Grant, we will need to do so, as planned for in the current year.
- We are committed to be an organization that is a "workplace of choice" in the community that values and invests in employees, their safety, and their future success. With this in mind we are building in a 2.10% pool of funds to but used as a Cost of Living Adjustment and/or Merit Raise pool of funds.

As in the current year major challenges impacting this budget process are and/or have been:

- Keeping focus on a need for long term infrastructure improvements
- Continuing impacts of the COVID-19 Pandemic on revenues and expenditures in the coming fiscal year including American Rescue Plan opportunities
- Maintaining a fair and competitive pay and compensation program for all employees

- Continued impacts from the delays in FEMA reimbursements
- Understanding that some significant capital projects are coming in the next few fiscal years

The Finance Director and I share a desire to be conservative with the budget predictions which made balancing budgets across all funds challenging this year. The coming fiscal year has some unknown factors, so we are estimating a flat growth in ad valorem values and relatively flat sales tax revenues. The last increase in utility fees for services has improved our ability to afford infrastructure improvements and future capital needs and while no utility increases are planned across the board in the coming fiscal year, we will continue to recommend following the Town Utility Rate Study references in the past.

There continues to be a significant gap between departmental requests with over \$1 Million dollars' worth of requests from General Fund departments that are unfunded in the Manager's Recommended Budget. These requests are legitimate, valuable requests that could benefit the Town and Community as a whole, so we will continue to seek outside funding from grants or other initiatives to make more of these requests a reality. We will also monitor our revenues and expenditures to also look for opportunities to do additional projects.

In Fiscal Year 2021-2022:

- The proposed General Fund budget is balanced at \$4,954.955. This is an increase of 0.05% or \$2,327 over the prior year's budget. There are 44.5 Full Time Equivalent staffing positions assigned to the General Fund.
- The proposed Water and Sewer Fund is balanced at \$3,975,500. This is an increase of 18.07% or \$608,458. There are 16 Full Time Equivalent staffing positions assigned to the Water and Sewer Fund.
- The proposed Stormwater Fund is balanced at \$190,200 representing an increase of 1.17% or \$2,200. There are 0.5 Full Time Equivalent staffing positions assigned to the Fund.
- The proposed Airport Commission Fund is balanced at \$198,832. This represents a decrease of \$17,618 or 8.14%. There are 1.5 Full Time Equivalent staffing positions assigned to the Fund.

In conclusion, I look forward to continuing our budget discussions in working toward a final approved I extend my thanks all department heads and other key staff for their assistance, input and professionalism in the budget process and beyond. I also want to thank the Mayor and Council members for their input and dedication to the Town of Wallace and its continued success.

Respectfully Submitted,

Janeur C. Bey\_\_\_

Laurence C. Bergman Town Manager



### STATE OF NORTH CAROLINA

### TOWN OF WALLACE

ORDINANCE 21-22-01

#### Budget Ordinance for the Fiscal Year 2021-2022

**NOW, THEREFORE, BE IT ORDAINED** by the Town Council of Wallace, North Carolina, that the following anticipated fund revenues and departmental expenditures, with certain restrictions and authorizations, are hereby appropriated and approved for the operation of the Town government and its activities for the fiscal year beginning July 1, 2021 and ending June 30, 2022.

#### SUMMARY

General Fund	\$ 4,954,955
Water & Sewer Fund	3,975,500
Stormwater Fund	190,200
Airport Commission Fund	198,832
	\$ 9,319,487

#### **SECTION 1: GENERAL FUND**

#### REVENUES

AD Valorem Taxes	\$	1,332,419
Vehicle Taxes	·	135,000
Prior Years		151,000
Fire PropertyTax Pender		15,000
Fire Property Tax Duplin		65,000
Penalities & Interest		50,000
1% Sales Tax - Art. 39		288,000
0.5% Sales Tax - Art. 40		277,000
0.5% Sales Tax - Art. 42		152,000
Sales Tax - Art. 44		115,000
Hold Harmless Tax		300,500
1/4 % Fire Sales Tax		56,000
Utility Franchise Tax		242,000
Beer and Wine Tax		18,000
Cell Tower Franchise Fee		70,000
ABC Revenues		35,000
Solid Waste Disposal Tax		3,000
Powell Bill		115,000
Local/State Grants		78,125
Business Registration Fees		12,000
Planning Fees/Permits		5,000
Refuse Collection Fees		650,000
Recreation Revenue		45,000
Library Fees		7,500
Facility Rental Fees		27,000
Investment Earnings		16,000
Misc. Revenues		85,000
Sale of Fixed Assets		45,000
Duplin County Fire Contribution		26,050
Donations		7,500
Issuance of Debt		194,000
FEMA Reimbursement		51,000
Insurance Proceeds		7,500
Transfer from Other Funds		278,361
	\$	4,954,955

#### EXPENDITURES

Governing Body	\$ 81,318
Administration	223,066
Finance	274,167
Public Buildings	147,694
Police	1,779,265
Fire	306,053
Planning	173,343
Streets	502,846
Powell Bill	115,000
Sanitation	435,500
Parks & Recreation	502,553
Library	204,221
Depot	48,897
Non Departmental	161,032
	\$ 4,954,955

#### 2: WATER AND SEWER FUND

#### REVENUES

Water Charges	\$ 1,350,000
Sewer Charges	2,275,000
Reconnect Fees & Penalties	30,500
Connection & Install Fees	30,000
Capacity Fees	5,000
Investment Earnings	15,000
Miscellaneous Revenues	10,000
Sale of fixed Assets	160,000
Issuance of Debt	 100,000
	\$ 3,975,500

#### EXPENDITURES

Water Operations	\$ 1,102,005
Collections Operations	479,351
Treatment Plant Operations	1,649,281
Non Departmental	 744,863
	\$ 3,975,500

#### **SECTION 3: STORMWATER FUND**

#### REVENUES

Stormwater Fees	\$ 190,000
Investment Earnings	200
	\$ 190,200

#### EXPENDITURES

Stormwater Operations	\$	190,200
	\$	190,200

#### SECTION 4: AIRPORT COMMISSION FUND

#### REVENUES

Sales and Services	\$ 143,600
Investment Earnings	150
Transfers in and Other Revenue	 55,082
	\$ 198,832
EXPENDITURES	
Airport Operations	\$ 198,832
	\$ 198,832

#### **SECTION 5: RATE AND FEE SCHEDULE**

There is hereby established, for the fiscal year 2021-2022, a rate and fee schedule contained in this document.

#### SECTION 6: LEVY OF TAXES

There is hereby levied, for Fiscal Year 2021-2022, the following Ad Valorem Tax Rate of **\$0.62** per one hundred dollars (\$100) valuation of taxable property as listed for taxes as of January 1, 2021, in order to finance the foregoing applicable appropriations. This rate is based on an estimated assessed valuation of \$232,986,012.

#### SECTION 7: RESTRICTIONS ON BUDGET OFFICER

The Budget Officer shall not have any authority to appropriate fund balance or to increase total appropriations. All interfund and interdepartmental transfers shall be accomplished only with specific advanced approval of the Town of Wallace. The Budget Officer shall not be authorized to charge expenditures against a contingency without advanced approval of the Town of Wallace.

#### SECTION 8: SPECIAL AUTHORIZATIONS BY BUDGET OFFICER

- A. The Budget Officer shall be authorized to reallocate any appropriations within departments.
- B. The Budget Officer shall be authorized to execute interfund and interdepartmental transfers in emergency situations.
- C. The Budget Officer shall be authorized to effect interdepartmental transfers in the same fund, not to exceed 10 percent of the appropriated monies for the department whose allocation is needed.
- D. The Budget Officer may reallocate and reclassify Town positions and expenditures as necessary to address budget and service level issues more effectively.
- E. Notification of all transfers and budget amendments approved by the Budget Officer shall be made to the Town Council at its meeting following the transfer.

#### SECTION 9: RE-APPROPRIATION OF FUNDS ENCUMBERED IN FISCAL YEAR 2021

Operating funds encumbered on the financial records as of June 30, 2021 are hereby reappropriated to Fiscal Year 2021-22.

#### SECTION 10: PAY AND CLASSIFICATION

The Town's pay and classification plan is hereby amended by the attached assignment of classes and salary grades and positions approved per the attached schedule of authorized positions. The Town Manager is hereby authorized to fill such positions when such are vacant with the grade stated for each position. Any pay changes for Town employees shall begin with the first full payroll in the new fiscal year which will begin June 30, 2021.

#### SECTION 11: UTILIZATION OF BUDGET ORDINANCE

This ordinance shall be the basis of the financial plan for the Town of Wallace municipal government during the 2021-2022 fiscal year. The Budget Officer shall administer the Annual Operating Budget and shall insure that operating officials are provided guidance and sufficient details to implement their appropriate portion of the budget.

Adopted this, 10<sup>th</sup> day of June, 2021.

WALLACE, NORTH CAROLINA

Charles C. Farrior, Mayor

{TOWN SEAL}

ATTEST:

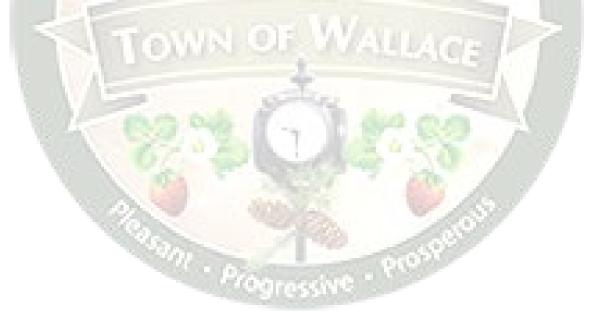
Jacqueline Nicholson, Town Clerk

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# **BUDGET SUMMARY & INFORMATION**

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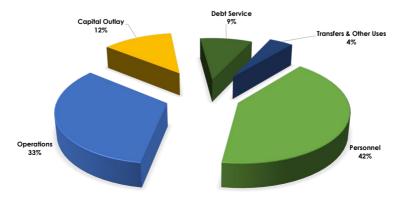


## TOWN REVENUES & EXPENDITURES SUMMARY

	Gov	ernmental Funds			Ente	rprise Funds			
FY22 Revenues		General	Wa	iter & Sewer	St	ormwater	с	Airport ommission Fund	All Funds
Ad Valorem Taxes	\$	1,748,419							\$ 1,748,419
Sales Taxes		1,188,500							1,188,500
Licenses/Permits/Fees		17,000							17,000
Unrestricted Intergovernmental Revenue		338,000							338,000
Restricted Intergovernmental Revenue		223,125							223,125
Sales & Services and Other Revenue		893,050		3,860,500		190,000		157,600	5,101,150
Investment Earnings		16,000		15,000		200		150	31,350
Debt Issuance Proceeds		194,000		100,000		-			294,000
Transfers & Other Sources		336,861		-				41,082	377,943
Fund Balance/Retained Earnings Appropriations		-				-			-
Total Town Revenues	\$	4,954,955	\$	3,975,500	\$	190,200	\$	198,832	\$ 9,319,487
FY22 Expenditures		General	Wa	iter & Sewer	St	ormwater	с	Airport ommission Fund	All Funds
Personnel	\$	2,836,997	\$	927,811	\$	23,088	\$	81,882	\$ 3,869,778
Operations		1,350,911		1,528,873		94,201		116,950	3,090,935
Capital Outlay		410,725		688,781		40,000		-	1,139,506
Debt Service		250,241		574,482		10,103		-	834,826
Transfers & Other Uses		106,082		255,553		22,808		-	384,443
Total Town Expenditures	\$	4,954,955	\$	3,975,500	\$	190,200	\$	198,832	\$ 9,319,487

FV22 Budgeted Revenues

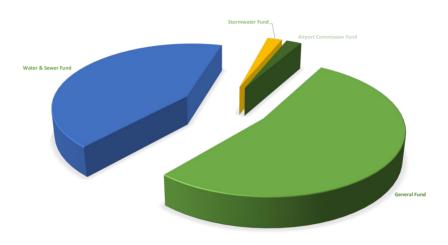
#### FY22 Budgeted Expenditures



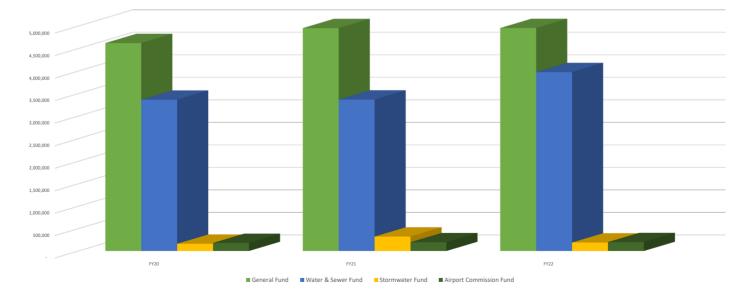
## TOWN REVENUES

	FY20	FY21		FY22	FY22		FY22	\$ Change	% Change
By Budget Fund	Actual	Budget	C	epartment Request	Manager Proposed	,	Council Approved	From Bud	get
General Fund	4,620,931	4,952,628		5,873,006	4,954,955		4,954,955	2,327	0.05%
Water & Sewer Fund	3,362,772	3,367,042		3,804,420	3,975,500		3,975,500	608,458	18.07%
Stormwater Fund	162,652	322,676		154,462	190,200		190,200	(132,476)	-41.06%
Airport Commission Fund	 180,704	196,324		199,832	198,832		198,832	2,508	1.28%
<b>Total Town Revenues</b> % Change	\$ 8,327,059	\$ 8,838,670 6.14%	\$	10,031,720 13.50%	\$ 9,319,487 5.44%	\$	9,319,487 5.44%	\$ 480,817	5.44%

#### FY22 Town-wide Revenue by Fund



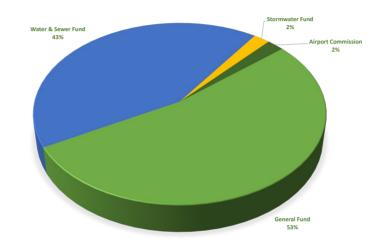
#### Town-Wide Revenue By Fiscal Year



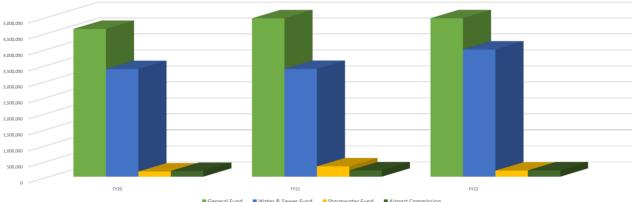
## TOWN EXPENDITURES

							(	\$ Change	% Change
	FY20	FY21		FY22	FY22	FY22		-	-
By Budget Fund	Actual	Budget	[	Department Request	Manager's Proposed	Council Approved		From Bud	get
General Fund	4,620,931	4,952,628		5,873,006	4,954,955	4,954,955		2,327	0.05%
Water & Sewer Fund	3,362,772	3,367,042		3,804,420	3,975,500	3,975,500		608,458	18.07%
Stormwater Fund	162,652	322,676		154,462	190,200	190,200		(132,476)	-41.06%
Airport Commission	 180,704	196,324		199,832	198,832	198,832		2,508	1.28%
<b>Total Town Expenditures</b> % Change	\$ 8,327,059	\$ 8,838,670 6.14%	\$	10,031,720 13.50%	\$ <b>9,319,487</b> 5.44%	\$ 9,319,487 5.44%	\$	480,817	5.44%

FY22 Town-wide Expenditures by Fund



Town-Wide Expenditures By Fiscal Year



## TOWN EXPENDITURES by Category by Fund

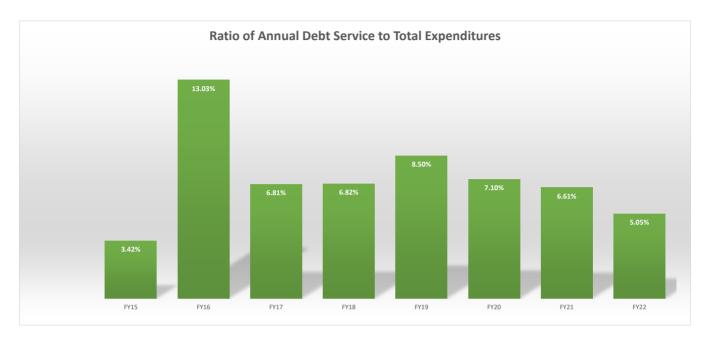
						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
			Department	Manager's	Council		
Personnel	Actual	Budget	Request	Proposed	Approved	From Bu	udget
General Fund	2,257,667	2,608,356	2,868,130	2,836,997	2,836,997	228,641	8.77%
Water & Sewer Fund	1,128,021	785,997	927,811	927,811	927,811	141,814	18.04%
Stormwater Fund	3,110	0	0	23,088	23,088	23,088	100.00%
Airport Commission Fund	79,311	79,093	81,882	81,882	81,882	2,789	3.53%
Total Town Personnel	3,468,109	3,473,446	3,877,823	3,869,778	3,869,778	396,332	11.41%
Operations							
General Fund	1,325,653	1,402,014	1,482,484	1,350,910	1,350,910	-51,104	-3.65%
Water & Sewer Fund	1,334,430	1,551,919	1,549,049	1,528,873	1,528,873	-23,046	-1.49%
Stormwater Fund	118,542	59,600	91,551	94,201	94,201	34,601	58.06%
Airport Commission Fund	101,393	117,231	117,950	116,950	116,950	-281	-0.24%
Total Town Operations	2,880,018	3,130,764	3,241,034	3,090,934	3,090,934	-39,830	-1.27%
Capital Outlay							
General Fund	609,174	599,434	1,194,225	410,725	410,725	-188.709	-31.48%
Water & Sewer Fund	203,317	342,954	556,000	688,781	688,781	345,827	100.84%
Stormwater Fund	30,753	171,089	30,000	40,000	40,000	-131,089	-76.62%
Airport Commission Fund	0	0	0	0	0	0	0.00%
Total Town Capital Outlay	843,244	1,113,477	1,780,225	1,139,506	1,139,506	26,029	2.34%
Debt Service							
General Fund	327,316	295,324	270,585	250,241	250,241	-45,083	-15.27%
Water & Sewer Fund	697,004	495,279	543,482	574,482	574,482	79,203	15.99%
Stormwater Fund	10,247	26,855	10,103	10,103	10,103	-16,752	-62.38%
Airport Commission Fund	0	0	0	0	0	0	0.00%
Total Town Debt Service	1,034,567	817,458	824,170	834,826	834,826	17,368	2.12%
Transfers & Other Uses							
General Fund	101,120	47,500	57,582	106,082	106,082	58,582	123.33%
Water & Sewer Fund	0	190,893	228,078	255,553	255,553	64,660	100.00%
Stormwater Fund	0	65,132	22,808	22,808	22,808	-42,324	-64.98%
Airport Commission Fund	0	0	0	0	0	0	0.00%
Total Town Transfers& Other	101,120	303,525	308,468	384,443	384,443	80,918	26.66%
Total	8,327,059	8,838,670	10,031,720	9,319,487	9,319,487	480,817	5.44%
% Change		6.14%	13.50%	5.44%	5.44%		

## DEBT OBLIGATIONS - FY22

lssue Year	Description	Lo	oan Type	c	original Issue Amount	Balance 6/30/21	Loan Term	Calendar Year Retired	Interest Rate	Payments - Principal		2 Payments Interest	(Pr	Payments incipal & nterest)
	NERAL FUND													
	DA Depot Loan I		ent Purchase	\$	210,000	\$ 146,539	30	2036	4.375%	\$ 6,511	\$	6,411	\$	12,922
	DA Depot Loan II		ent Purchase		215,000	150,039	30	2036	4.375%	6,665		6,564		13,229
	&T Fire Truck/Rescue Truck		ent Purchase		450,000	65,071	7	2022	2.130%	65,071 1		1,386		-
	DA Fire Truck	Installme	ent Purchase		487,000	487,000	20	2041	2.375%	64,770 2		11,564		76,336
2020 Trui	st Bank - Police -2	Installme	ent Purchase		69,731	69,731	3	2023	1.490%	22,901		1,039		23,940
2019 UC	B - Police Cars	Installme	ent Purchase		64,699	36,696	4	2023	3.150%	22,132		498		22,630
2020 Trui	st Bank- Police Cars	Installme	ent Purchase		34,866	21,570	4	2024	2.120%	11,417		589		12,006
2020 First	Bank - Campbell Center	Installme	ent Purchase		175,000	140,000	5	2025	2.000%	35,000		2,839		37,839
2020 Trui	st Bank - Police -1	Installme	ent Purchase		52,110	52,110	4	2024	1.520%	17,109		792		17,901
2020 Trui	st Bank - Police Cars -2	Installme	ent Purchase		98,107	65,877	4	2024	1.450%	32,700		738		33,438
Toto	al Debt Service -General												\$	250,241
WA	TER & SEWER FUND													
2007 USE	DA Water Tank	Revolvin	g Loan	\$	947,107	\$ 776,760	40	2047	4.125%	\$ 17,203	\$	32,041	s	49,244
2021 We	lls - USDA	Revolvin	g Loan		966,000	966,000	20	2041	1.110%	48,300		7,638	-	55,938
2012 Sta	te Revolving Loan - WWTP	Revolvin	g Loan		6,188,200	3,403,290	20	2032	2.500%	309,390		85,082		394,472
	ver Rehabiliation	Revolvin	•		138,258	41,477	20	2028	0.000%	3,456		-		3,456
2015 Sev	ver Rehabiliation	Revolvin			374,779	208,102	20	2028	0.000%	14,865		-		14,865
2019 First	Bank - Vehicle		ent Purchase		74,099	37,635	3	2023	2.070%	24,956		551		25,507
Tote	al Debt Service - Water & Sewer				· ·	· ·				·			\$	543,482
STC	RMWATER FUND													
	i Excavator	Installme	ent Purchase	\$	38,911	\$ 38,911	4	2024	1.53%	\$ 9,506	\$	600	s	10,106
Toto	al Debt Service - Stormwater			1	, .			-		.,	,		\$	10,106
2 B <u>LEG</u>	aid from Capital Reserve Fund udgeted additional principal paym FAL DEBT MARGIN I Debt	nent to pay   \$	loan off sooner 6,706,808											
	al Assessed Value	\$ \$	258,224,675											

Total Assessed Value	\$ 258,224,675
Debt Limit (8% of assessed value)	\$ 20,657,974
Legal Debt Margin	\$ 13,951,166
Percentage That Net Debt Bears To	
Assessed Value of Property Subject to	
Taxation {NCGS 159-55 (a)(5)}	
	32.47%

## DEBT RATIOS - GENERAL FUND





Fiscal	General Debt	General Fund	Debt Service to Total Operating		General Outstanding		tstanding ebt per
Year	Service <sup>1</sup>	Expenditures	Expenditures	Population	Debt	(	Capita
FY15	165,085	4,829,730	3.42%	3,962	1,596,588	\$	402.98
FY16	602,883	4,626,844	13.03%	3,951	1,241,940	\$	314.34
FY17	264,486	3,886,380	6.81%	3,891	1,137,676	\$	292.39
FY18	283,315	4,154,033	6.82%	3,885	1,032,990	\$	265.89
FY19	353,142	4,152,493	8.50%	3,863	709,429	\$	183.65
FY20	328,167	4,620,931	7.10%	3,841	854,969	\$	222.59
FY21	327,316	4,952,628	6.61%	3,819	1,234,633	\$	323.29
FY22	250,241	4,954,955	5.05%	3,819	1,144,357	\$	299.65

<sup>1</sup> Represents principal and interest



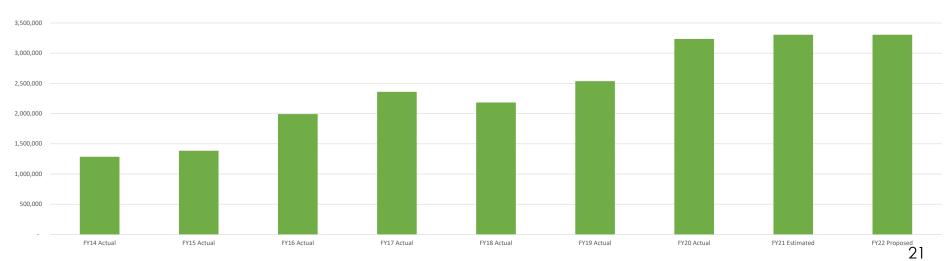
# FUND BALANCE - GENERAL FUND

Fiscal Year	Beginning Fund Balance	Ending Fund Balance	Change in Fund <u>Balance</u>		% of Annual <u>Expenditures</u>	Months <u>Equivalent</u>
FY14 Actual	-	1,284,641	(46,714)		27%	3.27
FY15 Actual	1,284,641	1,385,176	100,535		28.7%	3.44
FY16 Actual	1,385,176	1,992,337	607,161		43.1%	5.17
FY17 Actual	1,992,337	2,359,904	367,567		60.7%	7.29
FY18 Actual	2,359,904	2,183,520	(176,384)	1	52.6%	6.31
FY19 Actual	2,183,520	2,536,271	352,751	2	61.1%	7.33
FY20 Actual	2,536,271	3,235,470	699,199		62.0%	7.44
FY21 Estimated	3,235,470	3,305,270	69,800		66.7%	8.01
FY22 Proposed	3,305,270	3,305,270	-		66.7%	8.00

**Fund Balance Level:** The Town Board Implemented a five year plan to increase Fund Balance to 70% of Annual Expenditures in FY16/17. It is due to be reviewed at the end of FY21/22

#### 1 - Restatement of Fund Balance

#### 2 - Stormwater Fund created and reported seperately



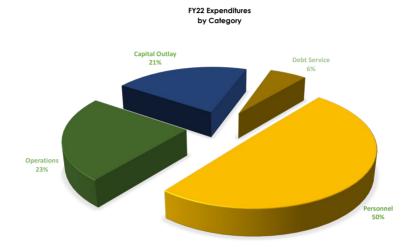
#### **Gerneral Fund Balance - History & Projections**

### GENERAL FUND REVENUES

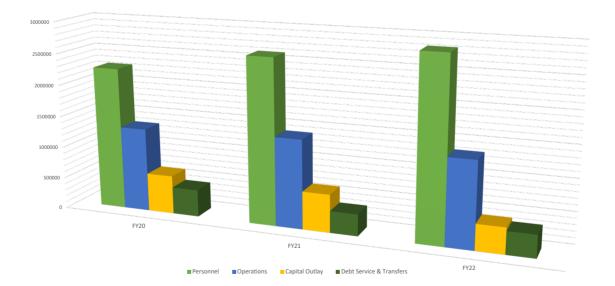
	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
	Actual	Budget	Department Request	Manager's Proposed	Council Approved	From Bu	dget
Ad Valorem Taxes							
Current Tax Levy	1,331,562	1,400,000	1,332,419	1,332,419	1,332,419	(67,581)	-4.83%
Prior Years Tax Levy	50,448	222,800	150,000	151,000	151,000	(71,800)	-32.23%
Current Motor Vehicle Tax Levy	122,257	100,000	130,000	135,000	135,000	35,000	35.00%
Fire Tax - Pender	13,835	15,000	15,000	15,000	15,000	-	0.00%
Fire Tax - Duplin	-	65,000	65,000	65,000	65,000	-	0.00%
Penalties & Interest	4,431	9,202	50,000	50,000	50,000	40, 798	443.36%
Ad Valorem Taxes Total	1,522,533	1,812,002	1,742,419	1,748,419	1,748,419	(63,583)	-3.51%
Local Option Sales Taxes							
1% Sales Tax - Art. 39	287,253	256,249	260,000	288,000	288,000	31,751	12.39%
0.5% Sales Tax - Art. 40	263,961	246,163	250,000	277,000	277,000	30,837	12.53%
0.5% Sales Tax - Art. 42	147,368	136,108	140,000	152,000	152,000	15,892	11.68%
Sales Tax - Art. 44	107,083	105,976	110,000	115,000	115,000	9,024	8.52%
Hold Harmless Tax	300,621	284,000	300,000	300,500	300,500	16,500	5.81%
1/4% Fire Sales Tax	-	42,174	55,000	56,000	56,000	13,826	32.78%
Sales Tax Total	1,106,286	1,070,670	1,115,000	1,188,500	1,188,500	117,830	11.01%
Unrestricted Intergovernmental	0/5 7/0	000.000	000.000	0.40.000	0.40.000		5.0077
Utility Franchise Tax	245,760	230,000	230,000	242,000	242,000	12,000	5.22%
Beer and Wine Tax	17,312	17,000	17,000	18,000	18,000	1,000	5.88%
Cell Tower Rental Fees	68,089	62,000	62,000	70,000	70,000	8,000	12.90%
ABC Commission Revenues - General	49,005	25,000	-	5,000	5,000	(20,000)	-80.00%
Solid Waste Disposal Tax	3,051	13,000	3,000	3,000	3,000	(10,000)	-76.92%
Unrestr. Intergovt. Rev. Total	383,217	347,000	312,000	338,000	338,000	• (11,000)	-3.17%
Restricted Intergovernmental Powell Bill	114,481	114,250	105,000	115,000	115,000	750	0.66%
ABC Commission Revenues - Police	17,874	13,000	13,000	30,000	30,000	17,000	130.77%
GCC Police Grant	24,429	34,959	20,875	20,875	20,875	(14,084)	0.00%
Federal/State/Local Grants	132,243	-	85,250	57,250	57,250	57,250	0.00%
Restr. Intergovt. Rev. Total	289,027	162,209	224,125	223,125	223,125	60,916	37.55%
Permits and Fees							
Businesss Registration Fee	10,060	9,000	9,000	12,000	12,000	3,000	0.00%
Planning Fees/Permits	3,795	4,000	4,000	5,000	5,000	1,000	25.00%
Permit and Fees Total	13,855	13,000	13,000	17,000	17,000	4,000	30.77%
Sales and Services							
Refuse Collection Fees	640,721	647,000	650,000	650,000	650,000	3,000	0.46%
Rents	12,707	13,600	15,000	27,000	27,000	13,400	98.53%
Recreation Revenue	37,971	39,500	40,000	45,000	45,000	5,500	13.92%
Library Fees	7,402	7,500	7,500	7,500	7,500	-	0.00%
Sales and Services Total	698,801	707,600	712,500	729,500	729,500	21,900	3.09%
Investment Earnings							
Investment Earnings	20,198	16,700	15,000	16,000	16,000	(700)	-4.19%
Investment Earnings Total	20,198	16,700	15,000	16,000	16,000	(700)	-4.19%
Other Revenue/Non-Operating	1					<b>-</b>	
Miscellaneous	178,148	77,048	75,000	85,000	85,000	7,952	10.32%
Duplin County Fire Dept Contribution	26,054	26,050	26,050	26,050	26,050	-	0.00%
Sale of Fixed Assets	24,401	7,500	10,000	45,000	45,000	37,500	500.00%
Donations Other Rev./Non-Op Total	<u>6,978</u> 235,581	<u>3,000</u> 113,598	<u> </u>	7,500 163,550	7,500 <b>163,550</b>	4,500 49,952	<u>150.00%</u> 43.97%
Other Finance Sources(Uses)							
Proceeds from Issuance of Debt	274,535	201,000	180,000	194,000	194,000	(7,000)	-3.48%
FEMA Administrative Reimbursement	-	-	-	51,000	51,000	51,000	100.00%
Insurance Proceeds	20,687	7,500	_	7,500	7,500	-	0.00%
Transfer from Other Funds	20,645	321,349	250,886	278,361	278,361	(42,988)	0.00%
Fund Balance Appropriated	200,040	521,047	200,000	270,001	270,001	(+2,700)	0.00/0
(Contribution)	(144,434)	180,000	1,194,026	-	-	(180,000)	-100.00%
Other Finance Sources(Uses) Total	351,433	709,849	1,624,912	530,861	530,861	(178,988)	-25.21%
-	4,620,931	4,952,628	5,873,006	4,954,955	4,954,955	2,327	0.05%

#### GENERAL FUND EXPENDITURES BY CATEGORY

	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	\$ Change	% Change
Category	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel	\$ 2,257,667	\$ 2,608,356	\$ 2,868,130	\$ 2,836,997	\$ 2,836,997	\$ 228,641	8.77%
Operations	1,325,654	1,402,014	1,482,484	1,350,910	1,350,910	(51,104)	-3.65%
Capital Outlay	609,174	599,434	1,194,225	410,725	410,725	<b>(188,709)</b>	-31.48%
Debt Service & Transfers	428,436	342,824	328,167	356,323	356,323	13,499	3.94%
<b>Total Expenditures</b> % Change	\$ 4,620,931	\$  4,952,628 7.18%	\$ 5,873,006 18.58%			\$ 2,327	0.05%

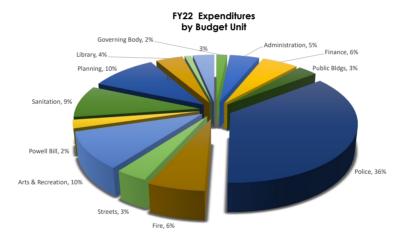


#### FY22 General Fund Expenditures Trends & Forecast



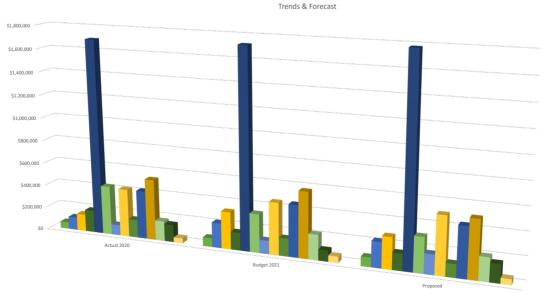
#### GENERAL FUND EXPENDITURES BY UNIT

	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	Ş Change	% Change
By Budget Unit	Actual	Budget	Request	Proposed	Approved	From Bu	udget
Governing Body	58,561	76,819	97,618	81,318	81,318	4,499	5.86%
Administration	111,745	217,353	229,116	223,066	223,066	5,713	2.63%
Finance	148,100	324,410	274,767	274,167	274, 167	(50,243)	-1 <b>5.49</b> %
Public Buildings	192,798	155,089	162,959	147,694	147,694	(7,395)	-4.77%
Police	1,695,701	1,725,510	1,881,898	1,779,265	1,779,265	53,755	3.12%
Fire	426,784	336,139	362,717	306,053	306,053	(30,086)	-8.95%
Planning	90,085	115,960	190,343	173,343	173,343	57,383	49.49%
Streets	418,604	452,535	590,846	502,846	502,846	50,311	11.1 <b>2</b> %
Powell Bill	157,779	154,250	100,000	115,000	115,000	(39,250)	-25.45%
Sanitation	421,035	450,973	436,000	435,500	435,500	(15,473)	-3.43%
Parks & Recreation	530,806	573,022	1,128,053	502,553	502,553	(70,469)	-12.30%
Library	174,295	219,679	239,006	204,221	204, 221	(15,458)	-7.04%
Depot	42,335	54,670	68,651	48,897	48,897	(5,773)	-10.56%
Non Departmental	152,303	96,219	111,032	161,032	161,032	64,813	67.36%
Total Expenditures	4,620,931	4,952,628	5,873,006	4,954,955	4,954,955	2,327	0.05%
% Change		7.18%	18.58%	0.05%	0.05%		



Governing Body Administration Finance Public Bldgs Police Fire Streets Arts & Recreation Powell Bill Sanitation Planning Library Depot Non Departmental

General Fund



Governing Body Administration Finance Public Bldgs Police Fire Streets Arts & Recreation Powell Bill Sanitation Planning Library Non Departmental Depot

### GOVERNING BODY - 4100

	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
Account Name	Actual	Budget	Department Request	Manager's Proposed	Council Approved	From B	udget
Personnel							
Salaries	22,828	38,909	40,012	40,012	40,012	1,103	2.84%
Social Security	1,746	2,978	3,061	3,061	3,061	83	2.79%
Personnel Subtotal	24,574	41,887	43,073	43,073	43,073	1,186	2.83%
Operations							
Professional Fees	24,070	30,101	39,000	28,000	28,000	(2,101)	-6.98%
Attorney Fees	16,708	22,000	24,000	20,000	20,000		
Auditor	7,362	8,101	15,000	8,000	8,000		
Supplies	993	550	1,000	500	500	(50)	-9.09%
Travel & Training	570	1,000	1,000	500	500	(500)	-50.00%
Dues and Subscriptions	3, 799	1,796	5,375	5,375	5,375	3, 579	199.28%
NCLM Annual Dues	2,466	-	2,500	2,500	2,500		
East Carolina Council	635	1,421	1,450	1,450	1,450		
Cape Fear Council of Govt	258	-	1,050	1,050	1,050		
Duplin County Municipal Assoc	440	375	375	375	375		
Miscellaneous	809	156	500	200	200	44	<b>28.21</b> %
Insurance	1,076	1,329	-	-	-	(1,329)	
Local Support of Organizations	-	-	5,000	1,000	1,000	1,000	100.00%
Chamber of Commerce			5,000	1,000	1,000		
Special Events	2,670	-	2,670	2,670	2,670	2,670	100.00%
Elections	2,670		2,670	2,670	2,670		
Operations Subtotal	33,987	34,932	54,545	38,245	38,245	3,313	9.48%
Governing Body Total	58,561	76.819	97,618	81,318	81,318	4,499	5.86%
	30,301			-		4,479	<b>J.00</b> %
% Change		31.18%	27.08%	5.86%	5.86%		

### ADMINISTRATION - 4200

						s	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
			Department	Manager's	Council		
Account Name	Actual	Budget	Request	Proposed	Approved	From B	Budget
Personnel							
Full-time Salaries	79,059	146,047	155,849	155,849	155,849	9,802	6.71%
Social Security	5,351	11,173	11,831	11,831	11,831	658	5.89%
Retirement Contribution	5,595	14,824	17,689	17,689	17,689	2,865	19.33%
Employee Group Insurance	5,973	14,285	14,972	14,972	14,972	687	4.81%
401K Match	906	4,381	4,675	4,675	4,675	294	6.72%
Personnel Subtotal	96,884	190,710	205,016	205,016	205,016	14,306	7.50%
Operations							
Supplies	1,667	1,000	1,000	1,000	1,000	-	0.00%
Professional Services	19	440	1,000	500	500	60	13.64%
Travel & Training	3, 593	2,076	2,850	1,600	1,600	(476)	-22.93%
NC Clerk's Annual Conference	213	500	500	600	600		
CM Conferences			750	750	750		
UNCSOG	365	-	-	-	-		
NC Main Street Conference	185	500	500	-	-		
Other	2,830	1,076	1,100	250	250		
Telephone	694	1,440	1,400	1,400	1,400	(40)	-2.78%
Postage	49	50	50	50	50	-	0.00%
Advertising	-	200	250	200	200	-	0.00%
Dues and Subscriptions	1,648	2,000	1,850	1,850	1,850	(150)	-7.50%
ICMA(1)	744	850	750	750	750		
NCCMA(1)	233	300	250	250	250		
IIMCA(1)	98	100	100	100	100		
NCMCA(1)	70	100	100	100	100		
Notary(1)	26	100	100	100	100		
OMPO	220	250	250	250	250		
UNCSOG	257	300	300	300	300		
Miscellaneous	126	285	500	250	250	(35)	-12.28%
Property & Liability Insurances	971	1,352	1,400	1,400	1,400	48	3.55%
Contracts	6,094	17,800	13,800	9,800	9,800	(8,000)	-44.94%
IT Support	2,247	500	500	500	500		
Strawberry Festival	241	250	250	250	250		
Copier	510	650	650	650	650		
Website Hosting	-	1,365	1,400	1,400	1,400		
Other	3,096	15,035	11,000	7,000	7,000		
Operations Subtotal	14,861	26,643	24,100	18,050	18,050	(2,543)	-9.54%
Administration Total	111,745	217,353	229,116	223,066	223,066	5,713	2.63%
% Change		94.51%	5.41%	2.63%	2.63%		
FTE Equivalents	2.00	2.00	2.00	2.00	2.00		

### FINANCE - 4600

	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
	1120	1121	Department	Manager's	Council	Chunge	Chunge
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	78,733	199,347	152,094	152,094	152,094	(47,253)	-23.70%
Social Security	5,784	16,344	11,635	11,635	11,635	(4,709)	-28.81%
Retirement Contribution	5,882	21,685	17,263	17,263	17,263	(4,422)	-20.39%
Employee Group Insurance	9,403	35,100	22,512	22,512	22,512	(12,588)	-35.86%
401k Match	286	4,914	4,563	4,563	4,563	(351)	-7.15%
Personnel Subtotal	100,088	277,390	208,067	208,067	208,067	(69,323)	-24.99%
Operations							
Supplies	4,576	5,500	4,600	4,500	4,500	(1,000)	-18.18%
Professional Services	8,620	-	400	400	400	400	100.00%
Travel & Training	4,007	6,799	4,250	3,500	3,500	(3,299)	-48.52%
SOG Classes	4,007	6,799	3,300	3,300	3,300		
NCACPA		-	200	200	200		
Repairs & Maintenance	429	500	-	-	-	(500)	0.00%
Advertising	1.629	500	150	150	150	(350)	0.00%
Postage	415	850	600	600	600	(250)	0.00%
Telephone	15.287	17.800	16.100	16,100	16,100	(1,700)	0.00%
Dues and Subscriptions	1.029	250	450	450	450	200	80.00%
GFOA(1)		-	100	100	100		
NC GFOA(1)	50	-	50	50	50		
NC ACPA(1)		250	240	240	240		
CPA License Renewal(1)		-	60	60	60		
Insurance	470	907	1.000	1.000	1.000	93	10.25%
Miscellaneous	509	814	900	900	900	86	10.57%
GFOA Audit Certification	-	-	400	400	400		
Other	509	814	500	500	500		
Contracts	11,041	13,100	39,000	38,500	38,500	25,400	193.89%
Duplin County Tax Collection	-	2,000	31,000	31,000	31,000		
Software Renewal & Support	5,172	2,000	1,000	1,000	1,000		
Copier Lease	2,909	4,100	4,000	4,000	4,000		
Other	2960	5,000	3,000	2,500	2,500		
Operations Subtotal	48,012	47,020	66,700	66,100	66,100	19,080	40.58%
Finance Total	148,100	324,410	274,767	274,167	274,167	(50,243)	-15.49%
% Change		119.05%	-15.30%	-15.49%	-15.49%		
FTE Equivalents	5.00	5.00	3.00	3.00	3.00		

### PUBLIC BUILDINGS - 5000

						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
			Department	Manager's	Council		
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	31,899	62,408	64,293	64,293	64,293	1,885	3.02%
Social Security	2,340	4,774	4,918	4,918	4,918	144	3.02%
Retirement Contribution	5,720	6,334	7,297	7,297	7,297	963	15.21%
Employee Group Insurance	2,747	14,040	14,972	14,972	14,972	932	6.64%
401K Match	302	1,872	1,929	1,929	1,929	57	3.03%
Personnel Subtotal	43,008	89,428	93,409	93,409	93,409	3,981	4.45%
Operations							
Uniforms	469	1,040	1,000	1,000	1,000	(40)	-3.85%
Fuel & Lubricants	32	-	200	200	200	200	0.00%
Supplies	3,427	7,000	7,000	4,500	4,500	(2,500)	-35.71%
Telephone	1,131	870	1,000	1,000	1,000	130	14.94%
Utilities	30,424	20,000	24,000	22,000	22,000	2,000	10.00%
Repairs & Maintenance - Bldgs	35,133	15,000	15,000	15,735	15,735	735	4.90%
Repairs & Maintenance -Equip	1,381	1,500	1,500	1,500	1,500	-	0.00%
Vehicles	1,381	1,500	1,000	1,000	1,000		
Other	-	-	500	500	500		
Insurance	7,358	1,251	1,500	1,500	1,500	249	19.90%
Contracts	70,435	9,000	8,350	6,850	6,850	(2,150)	-23.89%
Cleaning & Other	6,065	8,140	7,500	6,000	6,000		
Bldg Demo	63,800	-	-	-	-		
Pest Control	570	860	850	850	850		
Operations Subtotal	149,790	55,661	59,550	54,285	54,285	(1,376)	-2.47%
Capital Outlay							
WANOCA Sunbrella			10,000	-	-		
Prior Year	-	10,000	-	-	-		
Capital Outlay Subtotal	-	10,000	10,000	-	-	(10,000)	-100.00%
Public Buildings Total	192,798	155,089	162,959	147,694	147,694	(7,395)	-4.77%
% Change		-19.56%	5.07%	-4.77%	-4.77%		
FTE Equivalents	1.00	2.00	2.00	2.00	2.00		

### POLICE - 5100

						\$	%
	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	Change	Change
Account Name	Actual	Budget	Request	Proposed	Approved	From	Budget
Personal Services							
Full-time Salaries	928,516	842,408	968,883	946,927	946,927	104,519	12.41%
Social Security	70,629	67,440	75,085	73,406	73,406	5,966	8.85%
Retirement Contribution	88,231	92,774	114,850	112,193	112,193	19,419	20.93%
LEOSSA Contribution	21,818	24,159	12,627	12,627	12,627	(11,532)	-47.73%
Employee Group Insurance	130,313	133,380	149,723	145,979	145,979	12,599	9.45%
401K Match	39,342	27,076	45,110	44,013	44,013	16,937	62.55%
Personnel Subtotal	1,278,849	1,187,237	1,366,278	1,335,145	1,335,145	179,041	15.08%
Operations							
Uniforms	11,942	14,000	14,000	14,000	14,000	-	0.00%
Fuel & Lubricants	42,634	33,000	36,000	35,280	35,280	2,280	6.91%
Supplies	8,413	14,033	9,500	9,000	9,000	(5,033)	-35.87%
Office & Department	4,928	6,000	5,500	5,000	5,000	(0,000)	,-
Weapons/Ammunition	3,485	8,033	4,000	4,000	4,000		
Travel & Training	4,497	5.000	6.000	6,000	6,000	1,000	20.00%
Officer	.,	2,500	3,000	3,000	3,000	.,	_0.0070
Leadership		2,500	3,000	3,000	3,000		
Telephone	9,684	7,950	8,000	8,000	8,000	50	0.63%
Postage	175	150	150	150	150	-	
Insurance	34,780	45,532	47,500	47,500	47,500		
Repairs & Maintenance	31,465	25,550	41,500	23,000	23,000	(2,550)	-9.98%
Vehicles	21,997	18,500	18,500	18,000	18,000	(1,000)	
Equipment & Radios	9,352	5,000	5,000	5,000	5,000		
Other	116	2,050	18,000	-	-		
Dues and Subscriptions	600	300	1,300	1,300	1,300	1,000	333.33%
SBI CAD Terminal Annual Fees	600	300	300	300	300	1,000	555.5578
NC Chief Assoc ICAP	000	000	000	000	000		
Rotary	_	_	1,000	1,000	1,000		
Miscellaneous	7.205	9,069	9,000	9,000	9,000	(69)	-0.76%
Psych, Drug Exams	425	1,925	3,000	3,000	3,000	(07)	-0.76%
Policy Manual Update	6,258	6,444	5,900	5,900	5,900		
Other	522	700	100	100	100		
Special Investigation	322 344	500	500	500	<b>500</b>		0.00%
Public Relations	2,487	2,900	3,000	2,500	2,500	(400)	-13.79%
Contracts	7,881	8,551	9,100	9,100	9,100	(400) 549	6.42%
Cameras	2,732	2,618	3,000	3,000	3,000	547	0.42/0
	2,732 1,991						
Copier	2,833	2,120	2,100	2,100	2,100		
HRMS & RMS -Southern Software Radios & Other	2,833	2,838 975	3,000 1,000	3,000 1,000	3,000 1,000		
	323 <b>24,652</b>	975 <b>34,960</b>	<b>20.875</b>	<b>20,875</b>		(14.095)	-40.29%
GCC Grant Appropriations K9 Patrol Operations	24,852	- 34,780	20,875	- 20,875	20,875	(14,085) -	-40.29%
Operations Subtotal	187,093	201,495	206,425	186,205	186,205	(15,290)	-7.59%
Capital Outlay							
New Office Space Renovation				4,000	4,000		
Vehicles	139,873	230,600	180,000	135,000	135,000		
Cameras, Laptops and RADAR	-		20,000	9,000	9,000		
Capital Outlay Subtotal	139,873	230,600	200,000	148,000	148,000	(82,600)	-35.82%
Debt Service							
Vehicles	89,886	106,178	109,195	109,915	109,915		
Debt Service Subtotal	89,886	106,178	109,195	109,915	109,915	3,737	3.52%
Police Total	1,695,701	1,725,510	1,881,898	1,779,265	1,779,265	53,755	3.12%
% Change	•	1.76%	9.06%	3.12%	3.12%		
FTE Equivalents	20.00	20.00	21.00	20.00	20.00		

### FIRE - 5300

	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
	F120	F121	Department	Manager's	Council	Change	Change
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Part-time Salaries	13,978	20,402	19,970	19,970	19,970	(432)	0.00%
Volunteer Salaries	20,480	26,500	26,400	26,400	26,400	(100)	-0.38%
Social Security	2,394	3,600	3,547	3,547	3.547	(53)	-1.46%
Personnel Subtotal	36,852	50,502	49,917	49,917	49,917	(585)	-1.16%
Operations							
Professional Services	5,185	15,000	14,780	14,780	14,780	(220)	-1.47%
Supplies	15,208	8,000	8,500	8,500	8,500	<b>5</b> 00	6.25%
Fuels & Lubricants	6.888	4.200	2,900	2,900	2,900	(1,300)	-30.95%
Postage	76	175	165	165	165	(10)	-5.71%
Membership Life Insurance	-	4.000	3,800	3,800	3,800	(200)	-5.00%
Vol. Firemen Pension Fund	6,352	7.000	6.800	6,800	6.800	(200)	-2.86%
Travel & Training	949	1,450	1,700	1,700	1,700	250	17.24%
NCSFA Annual Conference	-	250	200	200	200		
Dept Training	949	1,200	1,500	1,500	1,500		
Telephone	395	6,200	4,280	4,280	4,280	(1,920)	-30.97%
Repairs & Maintenance	39.840	40,600	43,100	40,500	40,500	(100)	-0.25%
Fire Trucks	18,316	21,000	19,850	18,000	18,000	(100)	0.20/0
Equipment	8,418	8.000	12,250	11,500	11,500		
SCBA & Air Pack Testing	6,726	8.100	8,000	8,000	8.000		
Facility	6,380	3,500	3,000	3,000	3,000		
Insurance	23.123	22,500	22,500	22,500	22,500	_	0.00%
Dues & Subscriptions	3,354	3,800	3,950	3,950	3,950	150	3.95%
Miscellaneous	1.086	1.400	700	700	700	(700)	-50.00%
Computer Support	1,000	200	200	200	200	(700)	-30.0070
Fire Prevention Programs	1,011	1,200	500	500	500		
Other	75	-	500	500	500		
Operations Subtotal	102,456	114,325	113,175	110,575	110,575	(3,750)	-3.28%
Capital Outlay							
Radios 800mhz			28,000	_	_		
Training Facility		12,434	10,000	- 5,000	5,000		
Turn Out Gear & Equipment	21,998	22,500	22,500	22,500	22,500		
Equipment Upfit	21,990	22,500	41,725	41,725	41,725		
Prior Year	124,984	30.000	41,725	+1,725	41,723		
Captial Outlay Subtotal	146,982	64,934	102,225	69,225	69,225	4,291	6.61%
Debt Service							
Fire Trucks - 2021			97,400	76,336	76,336		
Prior Year	140,494	106,378	<i>,,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, 0,000	, 0,000		
Debt Service Subtotal	140,494	106,378	97,400	76,336	76,336	(30,042)	-28.24%
Fire Total	426,784	336,139	362,717	306,053	306,053	(30,086)	-8.95%
% Change	420,/04	-21.24%	7.91%	-8.95%	-8.95%	(30,000)	-0.73%

### PLANNING - 5400

						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
			Department	Manager's	Council		
Account Name	Actual	Budget	Request	Proposed	Approved	From B	Budget
Personnel							
Full-time Salaries	59,698	61,005	105,313	105,313	105,313	44,308	72.63%
Social Security	4,433	4,667	8,056	8,056	8,056	3,389	72.63%
Retirement Contribution	5,283	6,192	11,953	11,953	11,953	5,761	<b>93.04</b> %
Employee Group Insurance	7,394	7,020	14,972	14,972	14,972	7,952	113.28%
401K Match	1,630	2,000	3,159	3,159	3,159	1,159	57.97%
Personnel Subtotal	78,438	80,884	143,454	143,454	143,454	62,570	77.36%
Operations							
Professional Services	1,060	10,000	17,000	9,500	9,500	(500)	-5.00%
Legal Services	.,	,	1,500	2,000	2,000	(000)	
COG Consulting			15,500	7,500	7,500		
Fuel & Lubricants	24	600	600	600	600	-	0.00%
Supplies	1,583	3.065	3,500	2,500	2,500	(565)	-18.43%
Travel & Training	340	1.405	1.400	1.000	1.000	(405)	-28.83%
UNCSOG	340	1,405	1,400	1,000	1,000	. ,	
Postage	245	750	750	750	750	-	0.00%
Telephone	1,614	1,000	1,764	1,764	1,764	764	76.40%
Utilities	-	1,260	1,700	1,700	1,700	440	34.92%
Dues and Subscriptions	100	300	300	300	300	-	0.00%
NC Landscape Architects	100	300	300	300	300		
Code Enforcement	-	3,725	5,000	2,000	2,000	(1,725)	-46.31%
Demo and Cleanup	-	-	2,500	1,000	1,000		
Supplies	-	3,725	2,500	1,000	1,000		
Repairs & Maintenance	2,980	1,075	1,075	1,075	1,075	-	0.00%
Vehicle	152	575	575	575	575	-	0.00%
Facility & Equipment	2,828	500	500	500	500	-	0.00%
Advertising	879	1,000	1,000	1,000	1,000	-	0.00%
Insurance	36	121	150	150	150		
Façade Grants	2,000	3,275	5,000	2,000	2,000	(1,275)	-38.93%
Miscellaneous	-	-	500	500	500	500	0.00%
Contracts	786	7,500	7,150	5,050	5,050	(2,450)	-32.67%
Copier	386	500	650	650	650		
GIS Software Maintenance	400	400	400	400	400		
Other	-	6,600	6,100	4,000	4,000		
Operations Subtotal	11,647	35,076	46,889	29,889	29,889	11,813	33.68%
Planning Total	90.085	115,960	190,343	173,343	173,343	57.383	49.49%
% Change	70,003	28.72%	64.15%	49.49%	49.49%	37,303	47.47/0
∕∞ chunge		20.72%	04.13%	47.49%	47.47%		
FTE Equivalents	1.00	1.00	2.00	2.00	2.00		

### STREETS - 5600

						\$	%
	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	Change	Change
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	197,872	223,660	259.274	259,274	259,274	35.614	15.92%
Social Security	14,631	16,765	19,834	19,834	19,834	3,069	18.31%
Retirement Contribution	17,615	22,245	29,428	29,428	29,428	7,183	32.29%
	37,820	49,140	50,531	50,531	50,531	1,391	2.83%
Employee Group Insurance 401K Match	2,515	49,140 6,575	7,778	7,778	7,778	1,391	2.83% 18.30%
Personnel Subtotal	270,453	318,385	366,846	366,846	366,846	48,461	15.22%
Operations							
Professional Services	53	1.650				(1 ( 50)	-100.00%
	53 4.122	4,200	5.000	5.000	- 5.000	(1,650) 800	
Uniforms				-,			19.05%
Fuel & Lubricants	12,618	12,500	10,000	10,000	10,000	(2,500)	-20.00%
Supplies	16,222	14,100	17,000	11,500	11,500	(2,600)	-18.44%
Office	500	100	100	100	100		
Street signage	2,500	3,000	3,000	2,500	2,500		
Traffic Control	1,000	3,000	3,000	2,000	2,000		
Tools, parts Etc	8,010	3,000	4,000	3,000	3,000		
Christmas Lights	4,212	4,300	6,000	3,000	3,000		
Gravel/Sand	-	700	900	900	900		
Travel & Training	233	500	500	500	500	-	0.00%
Utilities	48.827	40,000	50,000	45,000	45,000	5,000	12.50%
Animal Control	2,926	5,720	2,500	2,500	2,500	(3,220)	-56.29%
	3,388	2,600	3,200	3,200	3,200	(3,220)	23.08%
Telephone							
Insurance	7,561	9,970	10,000	10,000	10,000	30	0.30%
Repairs & Maintenance -Equip	16,893	15,354	18,500	14,500	14,500	(854)	-5.56%
Vehicles	2,073	5,854	9,000	7,000	7,000		
Equipment	14,100	9,000	9,000	7,000	7,000		
Facility	720	500	500	500	500		
Miscellaneous	381	1,050	500	500	500	(550)	-52.38%
IT Support	-	700	-	-	-		
Other	381	350	500	500	500		
Contracts	-	-	1,800	2,300	2,300	2,300	100.00%
Radio Maintenance			.,	_,	_,	_,	
Vehicle GPS			1.800	1.800	1.800		
			1,000	,	,		
Inmate Labor Operations Subtotal	113,224	107,644	119,000	500 105,000	500 105,000	(2,644)	-2.46%
Operations Subjorat	113,224	107,044	117,000	103,000	103,000	(2,044)	-2.40/0
Capital Outlay			100.000				
Paving	-	-	100,000	-	-		
Sidewalks	-	-	5,000	-	-		
Vehicle - Crew Cab F250	-	-	-	31,000	31,000		
Prior Year	15,000	6,700	-	-	-		
Capital Outlay Subtotal	15,000	6,700	105,000	31,000	31,000	24,300	362.69%
Debt Service							
Vehicles	19,927	19,806	-	-	-		
Debt Service Subtotal	19,927	19,806	-	-	-	(19,806)	-100.00%
Streets Total	418,604	452,535	590,846	502,846	502,846	50,311	11.12%
% Change	+10,004	8.11%	30.56%	11.12%	11.12%	50,011	11.12/0
-							
FTE Equivalents	6.00	6.00	6.00	6.00	6.00		

### POWELL BILL - 5700

Account Name	FY20 Actual	FY21 Budget	FY22 Department Request	FY22 Manager's Proposed	FY22 Council Approved	Ş Change From B	% Change
	Acioai	bouger		•		nome	Juger
Operations							
Professional Services	-	400	2,500	2,500	2,500	2,100	525.00%
Supplies	190	250	2,500	2,500	2,500	2,250	900.00%
Maintenance & Repair	5,981	16,400	15,000	15,000	15,000	(1,400)	-8.54%
Streets	43	10,000	15,000	15,000	15,000	5,000	50.00%
Equipment	5,938	6,400	-	-		(6,400)	-100.00%
Operations Subtotal	6,171	17,050	20,000	20,000	20,000	2,950	17.30%
Captial Outlay							
Sidewalks	14,214	25,000		10,000	10,000		
Resurfacing	137,394	112,200	80,000	85,000	85,000		
Capital Outlay Subtotal	151,608	137,200	80,000	95,000	95,000	(42,200)	-30.76%
Powell Bill Total	157,779	154,250	100,000	115,000	115,000	(39,250)	-25.45%
% Change		-2.24%	-35.17%	-25.45%	-25.45%		

# SANITATION - 5800

Account Name	FY20 Actual	FY21 Budget	FY22 Department Request	FY22 Manager's Proposed	FY22 Council Approved	\$ Change From I	% Change Budget
Operations							
Contract Collections	420,587	450,000	435,000	435,000	435,000	(15,000)	-3.33%
Other	448	973	1,000	500	500	(473)	-48.61%
Operations Subtotal	421,035	450,973	436,000	435,500	435,500	(14,973)	-3.32%
Sanitation Total	421,035	450,973	436,000	435,500	435,500	(15,473)	-3.43%
% Change		7.11%	-3.32%	-3.43%	-3.43%		

### PARKS & RECREATION - 6200

	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
	1120		Department	Manager's	Council	change	change
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	126,409	148,269	165,037	165,037	165,037	16,768	11.31
Part-Time Salaries	14,490	4,226	7,500	7,500	7,500	3,274	77.47
Social Security	10,397	11,789	13,199	13,199	13,199	1,410	11.96
Retirement Contribution	11,228	15,215	18,732	18,732	18,732	3,517	23.11
Employee Group Insurance	20,442	28,080	29,945	29,945	29,945	1,865	6.64
401K Match	2,076	4,497	4,951	4,951	4,951	454	10.10%
Personnel Subtotal	185,042	212,076	239,364	239,364	239,364	27,288	12.87
Operations							
Official & Instructor Fees	8,715	16,000	17,000	16,000	16,000	-	0.00
Jniforms	463	1,000	1,000	1,000	1,000	-	0.00
Program Supplies	25,842	40,700	46,650	36,150	36,150	(4,550)	-11.189
Basketball	8,378	7,500	7,500	7,500	7,500		
Football	8,944	8,000	8,500	8,000	8,000		
Baseball	2,648	12,000	15,000	10,000	10,000		
Softball	1,808	3,500	4,000	3,000	3,000		
Volleyball	802	4,000	4,000	3,000	3,000		
Soccer/Flag Football	2,185	3,250	5,000	2,000	2,000		
Cheerleading	-	750	800	800	800		
Adult Programs	1,077	1,000	1,000	1,000	1,000		
Other	-	700	850	850	850		
Special Programs & Events	-	-	3,500	3,500	3,500	3, 500	0.00
Professional Services	1,475	11,500	1,000	1,000	1,000	(10,500)	-91.30
Fuels and Lubricants	2,688	2,500	3,500	3,000	3,000	500	20.00
Concession Stand Food	3,858	6,000	7,500	6,000	6,000	-	0.00
Supplies	4,816	7,700	8,500	6,500	6,500	(1,200)	-15.58%
Office & Custodial		6,000	6,000	4,000	4,000	. ,	
Horticultural			1,000	1,000	1,000		
Field Maintenance		700	500	500	500		
Other	4,816	1,000	1,000	1,000	1,000		
Iravel & Training	-	-	2,500	1,500	1,500	1,500	0.00%
lelephone & Internet	4,209	3,000	3,000	3,000	3,000		0.00%
Postage	36	50	50	50	50	-	0.00%
Jtilities	31,144	32,500	32,500	32,500	32,500	-	0.00
Repairs & Maintenance	16,337	16,800	36,000	23,500	23,500	6,700	39.88
Building	11,568	10,000	15,000	10,000	10,000		
Vehicles	1,783	2,800	2,500	2,500	2,500		
Boney Mill Park	-		13,500	8,000	8,000		
Equipment	2,986	4,000	5,000	3,000	3,000		
nsurance	11.433	16,909	16,910	16,910	16,910	1	0.019
Dues & Subscriptions	165	500	500	500	500	- '	0.009
NCPRA	165	150	250	250	250		
Health Dept Inspection Concessions	-	150	150	150	150		
Sams Club	-	200	100	100	100		
Viscellaneous	3,119	378	500	500	500	122	32.28
Advertising	299	378	350	350	350	122	02.20/
Other		570	150	150	150		
Contracts	24,895	18,600	15,240	15,240	15,240	(3,360)	-18.06
Copier	24,075	800	800	800	800	(0,000)	-10.00,
Port a John	3,271	2,700	2,700	2,700	2,700		
PC Support	5,271	500	500	500	500		
Pest Control	252	100	100	100	100		
	ZJZ						
Online Fees	240	4,000	4,500	4,500	4,500		
Security	240	240	240	240	240		
Other	21,132 139,195	10,260 174,137	6,400 195,850	6,400 166,850	6,400 <b>166,850</b>	(7,287)	-4.18

						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
			Department	Manager's	Council		
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Capital Outlay							
Athletic Field Fencing			75,000	-	-		
Tennis Courts			400,000	-	-		
Boney Mill Park - "Rose" roof			19,000	7,500	7,500		
Truck			28,000	28,000	28,000		
Mower			8,000	8,000	8,000		
Baseball Complex Design Consulting				15,000	15,000		
Clement School Renovation/ Match			200,000	-	-		
Prior Years	155,711	150,000	-	-	-		
Capital Outlay Subtotal	155,711	150,000	655,000	58,500	58, 500	(91,500)	-61.00%
Debt Service							
Campbell Center	-	36,809	37,839	37,839	37,839		
Prior Year	50,858	-	-	-	-		
Debt Service Subtotal	50,858	36,809	37,839	37,839	37,839	1,030	2.80%
Parks & Recreation Total	530,806	573.022	1.128.053	502.553	502,553	(70,469)	-12.30%
% Change	550,000	7.95%	96.86%	-12.30%	-12.30%	(70,407)	-12.30/0
∕∞ Criurige		1.73%	70.00%	-12.30%	-12.30%		
FTE Equivalents	3.50	3.50	4.00	4.00	4.00		

### LIBRARY - 6300

	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	\$ Change	% Change
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	99,082	105,932	109,452	109,452	109,452	3,520	3.32%
Part-time Salaries	7,083	10,062	-	-	-	(10,062)	-100.00%
Social Security	7,744	8,873	8,373	8,373	8,373	(500)	-5.63%
Retirement Contribution	8,818	10,752	9,140	9,140	9,140	(1,612)	-14.99%
Employee Group Insurance	19,701	21,060	22,458	22,458	22,458	1,398	6.64%
401K Match	1,051	3,178	3,284	3,284	3,284	106	3.32%
Personnel Subtotal	143,479	159,857	152,706	152,706	152,706	(7,151)	-4.47%
Operations							
Supplies	2,548	4,100	4,100	4,100	4,100	-	0.00%
Training		200	200	200	200	-	0.00%
Telephone	2,443	2,050	2,000	2,000	2,000	(50)	-2.44%
Postage	158	400	400	400	400	-	0.00%
Dues & Subscriptions	684	700	700	1,415	1,415	715	102.14%
Utilities	7.862	7,500	7,500	7,500	7,500	-	0.00%
Repairs & Maintenance	394	19,000	3,000	1,500	1,500	(17,500)	- <b>92</b> .11%
Miscellaneous	253	750	700	700	700	(50)	-6.67%
Insurance	5,639	7,922	8.000	8.000	8.000	78	0.98%
Books	4.866	9,500	10.000	9.000	9,000	(500)	-5.26%
Contracts	5,153	7,700	7,700	7,700	7,700	-	0.00%
Copier	2,775	2.700	2,700	2.700	2,700		
Software Support	1,324	2,000	2,000	2,000	2,000		
Cameras	1.054	3,000	3,000	3,000	3,000		
Other	816	-	-	-	-		
Operations Subtotal	30,816	59,822	44,300	42,515	42,515	(15,522)	-25.95%
Capital Outlay							
Roof and Renovations		-	42,000	9,000	9,000	9,000	0.00%
Capital Outlay Subtotal	-	-	42,000	9,000	9,000		
Library Total	174,295	219,679	239,006	204,221	204,221	(15,458)	-7.04%
% Change		26.04%	8.80%	-7.04%	-7.04%		
FTE Equivalents	3.00	3.00	3.00	3.00	3.00		

### DEPOT - 6400

Account Name	FY20 Actual	FY21 Budget	FY22 Department Request	FY22 Manager's Proposed	FY22 Council Approved	\$ Change From B	% Change Sudget
Operations							
Supplies	-	4	100	100	100	96	2400.00%
Telephone	533	1,260	1,000	1,000	1,000	(260)	-20.63%
Utilities	4,320	7,500	7,500	7,500	7,500	-	0.00%
Repairs & Maintenance	1,821	15,280	29,500	9,746	9,746	(5,534)	-36.22%
Insurance	9,510	4,473	4,400	4,400	4,400	(73)	-1.63%
Operations Subtotal	16,184	28,517	42,500	22,746	22,746	(5,771)	-20.24%
Debt Service							
USDA Depot I	12,922	12,923	12,922	12,922	12,922		
USDA Depot II	13,229	13,230	13,229	13,229	13,229		
Debt Service Subtotal	26,151	26,153	26,151	26,151	26,151	(2)	-0.01%
Depot Total	42,335	54,670	68,651	48,897	48,897	(5,773)	-10.56%
% Change		29.14%	25.57%	-10.56%	-10.56%		

### NON- DEPARTMENTAL - 6600

						\$	%
	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	Change	Change
Account Name	Actual	Pudaat	Request	Proposed	Approved	Erom I	ludget
	ACIUAI	Budget				FIOM	ougei
Operations							
Employee Appreciation	641	-	-	1,500	1,500	1,500	100.00%
Credit Card Fees	10,905	11,700	12,500	12,500	12,500	800	6.84%
Insurance	4,019	5,069	5,500	5,500	5,500	431	8.50%
Miscellaneous	2,417	250	250	250	250	-	0.00%
Contracts	33,201	31,700	35,200	35,200	35,200	3,500	11.04%
Clockwise	2,582	2,422	2,600	2,600	2,600	178	7.35%
Southern Software	3,223	3,255	3,300	3,300	3,300	45	1.38%
VOIP	16,388	18,000	18,150	18,150	18,150		
Code Red	1,350	1,418	1,450	1,450	1,450		
Wageworks	250	600	600	600	600		
Liftoff	4,880	3,000	5,800	5,800	5,800		
IT Support - Teleco	2,948	2,905	3,000	3,000	3,000		
Other	1,580	100	300	300	300		
Operations Subtotal	51,183	48,719	53,450	54,950	54,950	6,231	12.79%
Transfers Out							
Transfer to Airport Commission Fund	51,120	47,500	55,082	41,082	41,082	(6,418)	-13.51%
Transfer to Capital Project Fund - Fire	-	-	-	65,000	65,000	65,000	
Transfer to Airport Capital Project Fund	-	-	2,500	-	-		
Transfer to HDP Revolving Loan Fund	50,000	-	-	-	-		
Transfers Out Subtotal	101,120	47,500	57,582	106,082	106,082	58,582	123.33%
Non-Departmental Total	152,303	96,219	111,032	161,032	161,032	64,813	67.36%
% Change		-36.82%	15.40%	67.36%	67.36%		

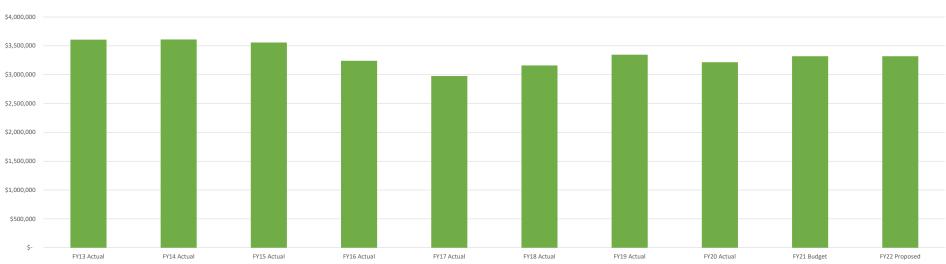
# WATER AND SEWER FUND

ocorporated 1890

# FUND BALANCE- WATER & SEWER FUND

Fiscal Year	Beginning Fund Balance	Ending Fund Balance	Change	% of Annual Expenditures	Months Equivalent
				•	
FY13 Actual	4,089,156	\$ 3,607,681	(481,475)	138%	16.52
FY14 Actual	3,607,681	3,610,682	3,001	153%	18.33
FY15 Actual	3,610,682	3,557,627	(53,055)	111%	13.28
FY16 Actual	3,557,627	3,239,963	(317,664)	92%	11.02
FY17 Actual	3,239,963	2,976,679	(263,284)	97%	11.59
FY18 Actual	2,976,679	3,159,218	182,539	100%	11.98
FY19 Actual	3,159,218	3,345,652	186,434	112%	13.40
FY20 Actual	3,345,652	3,216,129	(129,523)	96%	11.48
FY21 Estimated	3,216,129	3,320,000	103,871	99%	11.83
FY22 Proposed	3,320,000	3,320,000	0	87%	10.47

The Town does not have a policy on level of fund balance to maintain for the Water & Sewer Fund



### Fund Balance - History & Projections

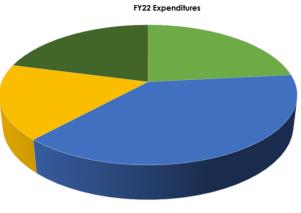
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## WATER & SEWER FUND REVENUES

						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
				Manager's	Council		
	Actual	Budget	Department Request	Proposed	Approved	From B	ludget
Sales and Services							
Water Charges	1,228,184	1,325,815	1,300,000	1,350,000	1,350,000	(25,815)	-1.95%
Sewer Charges	1,918,074	1,943,735	2,192,920	2,275,000	2,275,000	249,185	12.82%
Reconnect Fees & Penalties	25,017	28,000	30,500	30,500	30,500	2,500	8.93%
Connection & Install Fees	37,145	30,500	25,000	30,000	30,000	(5,500)	-18.03%
Capacity Fees	11,132	9,500	5,000	5,000	5,000	(4,500)	-47.37%
Sales and Services Total	3,219,552	3,337,550	3,553,420	3,690,500	3,690,500	215,870	6.47%
Investment Earnings							
Investment Earnings	19,257	19,150	13,000	15,000	15,000	(6,150)	-32.11%
Investment Earnings Total	19,257	19,150	13,000	15,000	15,000	<b>(</b> 6,150 <b>)</b>	-32.11%
Miscellaneous Revenues							
Miscellaneous Revenues	5,084	10,342	10,000	10,000	10,000	(342)	-3.31%
Insurance Proceeds	33,675	-	-	-	-	-	0.00%
Sale of Material & Assets	9,732	-	128,000	160,000	160,000	128,000	0.00%
Miscellaneous Total	48,491	10,342	138,000	170,000	170,000	127,658	1234.36%
Other Financing Sources							
Issuance of Debt		-	100,000	100,000	100,000	100,000	0.00%
Fund Balance Appropriation (Contribution)	75,472	-	-	-			0.00%
Other Financing Sources	75,472	-	100,000	100,000	100,000	100,000	0.00%
Total Water & Sewer Fund Revenue	\$ 3,362,772	\$ 3,367,042	\$ 3,804,420	\$ 3,975,500	3,975,500	437,378	12.99%

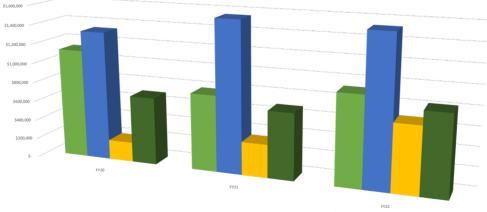
### WATER & SEWER FUND EXPENDITURES BY CATEGORY

	FY20	FY21		FY22	FY22	FY22	\$ Change	% Change
Category	Actual	Budget	0	Department Request	Manager's Proposed	Council Approved	From Bu	ıdget
Personnel	\$ 1,128,021	\$ 785,997	\$	927,811	\$ 927,811	\$ 927,811	\$ 141,814	18.04%
Operations	1,334,430	1,551,919		1,549,049	1,528,873	1,528,873	(23,046)	-1.49%
Capital Outlay	203,317	342,954		556,000	688,781	688,781	345,827	100.84%
Debt Service and Transfers	697,004	686,172		771,560	830,035	830,035	143,863	20.97%
Total Expenditures	\$ 3,362,772	\$ 3,367,042	\$	3,804,420	\$ 3,975,500	\$ 3,975,500	\$ 608,458	18.07%
% Change		0.13%		12.99%	18.07%	18.07%		



Personnel
 Operations
 Capital Outlay
 Debt Service and Transfers

### Water & Sewer Fund Trends & Forecast



Personnel Operations Capital Outlay Debt Service and Transfers

### WATER - 8100

	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
			Department	Manager's	Council	-	-
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	298,955	153,627	159,464	159,464	159,464	5,837	3.80%
Social Security	18,112	11,752	12,199	12,199	12,199	447	3.80%
Retirement Contribution	21,971	15,593	18,099	18,099	18,099	2,506	16.07%
Employee Group Insurance	34,868	31,080	29,945	29,945	29,945	(1,135)	-3.65%
401K Match	2,802	4,609	3,774	3,774	3,774	(835)	-18.12%
Personnel Subtotal	376,708	216,661	223,481	223,481	223,481	6,820	3.15%
Operations							
Professional Services	109	31,034	26,400	26,400	26,400	(4,634)	-14.93%
Uniforms & PPE	3,728	4,800	5,000	5,000	5,000	200	4.17%
Fuel & Lubricants	9,628	9,500	6,200	6,200	6,200	(3,300)	-34.74%
Supplies	23,285	26,200	29,750	29,750	29,750	3,550	13.55%
Office	165	1,000	1,000	1,000	1,000		
Chemicals	7,864	10,000	12,000	12,000	12,000		
Field & Tools		9,000	6,750	6,750	6,750		
Misc fittings	15,256	5,000	5,000	5,000	5,000		
ABC, Sand, Gravel		1,200	5,000	5,000	5,000		
Travel & Training	1,969	2,500	2,500	2,500	2,500	-	0.00%
Safety	1.0/0	500	500	500	500		
Schools	1,969	2,000	2,000	2,000	2,000		
Permits & Licenses	2,065	2,950	2,895	2,895	2,895	(55)	-1.86%
NCDWQ - Water System	1,925	2,000	1,925	1,925	1,925		
NCDWQ - Water Quality	1.40	850	850	850	850		
NCDWQ Water Operator Lic.(2)	140	100	120	120	120		01 7077
Telephone/Cell	3,528 81	3,120 100	3,800 100	3,800 100	3,800 100	680	21.79% 0.00%
Postage Utilities - Electric	69,561	61,100	70,000	70,000	70,000	- 8,900	14.57%
Repairs & Maint Equipment	39,983	13,750	34,700	24,700	24,700	8,900 10,950	79.64%
Vehicles	6,887	6,000	3,000	3,000	3,000	10,750	/ 7.04/0
Equipment	5,872	3,500	6,700	6,700	6,700		
Building & Facilities	27,224	4,250	25,000	15,000	15,000		
Repairs & Maint System	170,590	223,481	220,190	195,000	195,000	(28,481)	-12.74%
PS/Well Pumps		25,000	25,000	25,000	25,000	(,,	
Pump System Controls		35,000	35,000	35,000	35,000		
Utility Cuts/Paving	28,034	52,000	25,000	25,000	25,000		
Infrastructure	142,556	111,481	135,190	110,000	110,000		
Property and Liability Insurance	15,943	18,280	18,500	18,500	18,500	220	1.20%
Dues and Subscriptions	520	6,050	520	520	520	(5,530)	-91.40%
NCRWA	460	3,025	470	470	470		
NCOWA	60	3,025	50	50	50		
Miscellaneous		550	1,000	1,000	1,000	450	81.82%
Contracts	171,272	182,550	128,970	143,470	143,470	(39,080)	-21.41%
NC One Call 811	268	300	180	180	180		
Lab Analysis & Testing	23,832	27,500	5,500	20,000	20,000		
Well & Tank Maintenance	142,094	140,500	115,000	115,000	115,000		
Vehicle GPS - Us Cellular	-	2,000	2,000	2,000	2,000		
Mueller Annual Maintenance	2,378	9,500	2,950	2,950	2,950		
Copier & Pest Control Operations Subtotal	2,700 512,262	<u>2,750</u> 585,965	3,340 550,525	3,340 529,835	3,340 <b>529,835</b>	(56,130)	-9.58%
	512,202	505,705	550,525	527,000	527,035	(50,150)	- 7.30/0
Capital Outlay							
Dump Truck - 50%			50,000	50,000	50,000		
AMI Meter System Services				100,000	100,000		
Hot Box Asphalt Equipment				40,000	40,000		
Meter Tech Truck			28,000	28,000	28,000		
Prior Year	70,196	-	-	-	-		
Capital Outlay Subtotal	70,196		78,000	218,000	218,000	218,000	100.00%

						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
			Department	Manager's	Council		
Account Name	Actual	Budget	Request	Proposed	Approved	From E	Budget
Debt Service							
USDA Water Tank	49,244	49,245	49,244	49,244	49,244	(1)	0.00%
Wells - USDA		-	55,938	55,938	55,938	55,938	0.00%
Vehicle	18,785	25,507	25,507	25,507	25,507	-	0.00%
Debt Service Subtotal	68,029	74,752	130,689	130,689	130,689	55,937	74.83%
Water Operations Total	1,027,195	877,378	982,695	1,102,005	1,102,005	224,627	25.60%
% Change		-14.59%	12.00%	25.60%	25.60%		
FTE Equivalents	4.00	4.00	5.00	5.00	5.00		

### COLLECTIONS - 8200

Pr20         Pr21         Pr22         Pr22         Crange         Change							s	%
Department Request         Manager's Proposed         Council Approved         From Budget           Personnel Full-time Solaries         69.410         87.304         102.247         102.247         14.943         9.735           Solal Socutify         5.113         7.559         7.822         7.822         7.822         2.83         2.248           Rotinomant Contribution         6.029         10.029         11.405         11.405         1.574         103.2247           Personnel Subtotal         8.7.617         121.896         13.97.14         17.972         13.23         3.067         103         2.248           Mortch         240         2.9.64         3.067         3.067         103         2.248         3.067         103.2714         17.818         14.628           Operations         Personnel Subtotal         8.7.617         121.896         1.250         1.250         1.250         1.250         1.260         0.005         5.000		FY20	FY21	FY22	FY22	FY22		
Decomposition         Personnel         Personnel         Personnel         Personnel           Full-lime Solicités         60,410         87,304         102,247         102,247         14,243         9,735           Social Security         5,113         7,759         7,822         7,822         7,822         22,42         10,247         14,243         9,735           Reitement Contribution         6,029         10,029         11,605         11,605         1,574         10,135           Personnel Subtotal         87,617         121,896         139,714         139,714         139,714         139,714         12,818         14,628           Operations         Personnel Subtotal         87,617         1,250				Department	Manager's	Council	Ŭ	
Full-lime Saturies         69,410         87,304         102,247         102,247         102,247         14,943         9,738           Social Sacurity         5,113         7,559         7,822         7,812         10,924         11,625         12,50         12,50         12,50         12,50         12,50         12,50         12,50         12,50         12,50         12,50         10,003         10,000	Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Full-lime Satories         69,410         87,304         102,247         102,247         102,247         102,247         14,943         9,738           Social Sacurity         5,113         7,859         7,822         7,812         10,926         12,50	Personnel							
Sociel Socielity         5,113         7,59         7,822         7,822         7,822         2,43         2,2455           Refreement Conditionation         6,029         10,029         11,605		60 110	87 304	102 247	102 247	102 247	1/ 9/3	9 73%
Referement Contribution 6.029 10.029 11.005 11.005 11.005 14.972 14.972 14.972 14.972 14.972 14.972 14.972 20 2.24% 3.067 3.067 3.067 3.067 3.067 3.067 103 2.24% Operations Professional Services 10.958 27,617 121.996 139,714 139,714 139,714 139,714 17,818 14.62% Operations Professional Services 10.958 27,812 47,812 30,000 30,000 2,188 7,87% 100 1,250 1,50 1,5								
Employee Group Insurance 401K Match 401K								
401k Match         240         2.964         3.067         3.071         17.88         14.62%         0.005         0.000         0.000         1.000								
Personnel Subtotal         87,617         121,896         139,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714         130,714								
Professional Services       10.958       27.812       47.812       30.000       30.000       2.188       78.78         Unitorms RPE       606       1.250       1.250       1.250       1.250       1.250       0.00%         Supplies       6.089       6.500       6.500       6.500       5.500								
Professional Services       10.958       27.812       47.812       30.000       30.000       2.188       78.78         Unitorms RPE       806       1.250       1.250       1.250       1.250       1.250       0.00%         Supplies       6.089       6.500       6.500       6.500       5.500								
Unitoms & PFE         806         1,250         1,250         1,250         1,250         1,250         1,250         1,250         1,250         1,000	•							
Fuel & Lubricants         -         1,000         1,000         1,000         1,000         -         0,00%           Supplies         6,089         6,500         6,500         6,500         6,500         6,500         6,500         6,500         6,500         6,500         6,500         6,500         6,500         6,500         7,000         7,00%         5,000         2,500         2,500         1,620         184,09%         6,600         6,000			-					
Supplies         6.089         6.500         6.500         6.500         6.500         500         500           Office         1.758         -         500         500         500         500           Travel & Training         694         880         2.500         2.500         2.500         1.620         184.09%           Travel & Training         694         880         2.500         3.650         3.600		806						
Office         1.788         -         500         500           Other         4.331         6.500         6.000         6.000         6.000           Travel & Training         674         880         2.500         2.500         2.500           Schools         -         880         2.500         2.500         2.500           Permits & Licenses         2.787         2.810         3.050         3.050         3.050           NCDWQ - Collection System         1.310         1.310         1.550         1.550         1.550           Other         1.477         1.500         1.500         1.500         1.600         100         100         100         0.00%           Postage         66         100         100         100         100         0.00%         6.000         6.00%         0.00%         8.64%         0.00%         8.64%         0.00%         8.64%         0.00%         8.64%         0.00%         8.64%         0.00%         6.000         0.00%         8.60%         0.00%         8.64%         0.00%         8.64%         0.00%         8.60%         0.00%         8.64%         0.00%         8.25%         0.00%         8.25%         0.00%         8.25%		-		-	-			
Other         4.331         6.500         6.000         6.000           Travel & Iraining         Safety         694         - <td></td> <td></td> <td>6,500</td> <td>-</td> <td></td> <td></td> <td>-</td> <td>0.00%</td>			6,500	-			-	0.00%
Travel & Training       Safety       694       2500       2.500       2.500       2.500       1,620       184.09%         Schools       -       880       2.500			-					
Safety         694         -<								
Schools         -         880         2,500         2,500         2,500           Permits & Licenses         2,787         2,810         3,050         4,000         6,000         6,000         6,000         6,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         2,500         2,500         2,500         2,500         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         1,050         5,250         0,00%         5,000         5,000         5,000         5,000         5,000         1,050         5,25,00%         1,050         5,25,00%         1,050         1,050         1,050         5,000	8			2,500	2,500	2,500	1,620	184.09%
Permits & Licenses         2,787         2,810         3,050         3,050         3,050         3,050         240         8,54%           NCDWQ - Collection System         1,310         1,310         1,550         1,550         1,550         1,550           Telephone         5,776         6,000         6,000         6,000         6,000         -         0,00%           Postage         66         100         100         100         -         0,00%           Repairs & Maintenance         5,652         6,250         6,250         3,250         3,250         3,250         -         0,00%           Repairs & Maintenance         5,652         6,250         6,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         10,289         8,22%         7,378         135,500         135,500         135,500         10,289         8,22%         7,378         11         7,378         11         7,378         11         7,378         1,306         200         1,250         1,550         1,050         52,50%         1,050         1,050         1,050         1,050         1,050         1,050         1,050         1,050	,	694		0.500	0.500	0.500		
NCDWQ - Collection System         1,310         1,310         1,550         1,550         1,550           Telephone         1,477         1,500         1,500         1,500         1,500           Postage         66         100         100         100         100         -         0.00%           Postage         66         100         100         100         100         -         0.00%           Utilities - Electric         35,139         34,500         34,500         34,500         34,500         -         0.00%           Repairs & Maintenance         5,652         6,250         6,250         6,250         -         0.00%           Repairs & Maintenance         127,324         125,211         135,500         135,500         10,289         8,22%           Property and Liability Insurance         10,549         12,226         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,250         1,050         550.00         10,50         10,55         55,00%         10,50         1,050         1,050         1,050         1,050         1,050         1,050         1,050         1,050         1,050         1,050         12,50%         1,050								0 5 477
Other         1,477         1,500         1,500         1,500         1,500           Telephone         5,796         6,000         6,000         6,000         6,000         -         0.00%           Postage         66         100         100         100         100         -         0.00%           Willities - Electric         35,139         34,500         34,500         34,500         34,500         -         0.00%           Repairs & Maintenance         5,652         6,250         6,250         6,250         -         0.00%           Repairs & Maint System         127,324         125,211         135,500         135,500         10.289         8,22%           Properly and Liability Insurance         10,549         12,226         12,266				-	-		240	8.54%
Telephone       5,796       6,000       6,000       6,000       6,000       -       0,00%         Postage       66       100       100       100       100       -       0,00%         Repairs & Maintenance       5,652       6,250       6,250       6,250       6,250       6,250       6,250       6,250       6,250       6,250       6,250       6,250       6,250       6,250       7       0,00%         Repairs & Maintenance       5,652       6,250       3,250       3,250       3,250       3,250       3,250       3,250       3,250       3,250       3,250       3,250       3,250       1,256       10,289       8,22%       8,22%       12,266       12,266       12,266       10,289       8,22%       11       7,19%       7,91%       10       150       11       7,19%       11       7,19%       10       150       11       7,19%       11       2,19%       1,250       1,050								
Postage         66         100         100         100         100         100         -         0.00%           Utilities - Electric         35,139         34,500         34,500         34,500         34,500         -         0.00%           Repairs & Maintenance         5,652         6,250         6,250         3,250         3,250         3,250         3,250         3,250         3,250         3,250         3,000								0.0077
Utilities - Electric         35,139         34,500         34,500         34,500         34,500         34,500         34,500         -         0,00%           Repairs & Maintenance         5,652         6,250         6,250         6,250         6,250         6,250         6,250         -         0,00%           Repairs & Maint System         127,324         125,211         135,500         135,500         135,500         135,500         10,289         8,22%           Property and Liability Insurance         10,549         12,226         12,266         12,266         12,266         40         0,33%           Dues and Subscriptions         -         139         150         150         11         7,91%           Contracts         1,308         200         1,250         1,250         1,250         1,050         52,00%           NC 8111         258         200         200         200         200         200         200         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050         10,050 <td>•</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>	•				-			
Repairs & Maintenance         5,652         6,250         6,250         6,250         6,250         -         0.00%           Vehicles         2,497         3,250         1,250         1,35,500         10,289         8,22%         Property and Liability Insurance         10,349         12,226         12,266         12,266         40         0,33%         Down 3000         10,50         1,550 <t< td=""><td>0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	0							
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$			-	-	-			
Equipment         3,155         3,000         3,000         3,000         3,000           Repairs & Maint System         127,324         125,211         135,500         135,500         135,500         10,289         8.22%           Property and Liability Insurance         10,549         12,226         12,266         12,266         12,266         12,266         12,266         10,289         8.22%           Dues and Subscriptions         -         139         150         150         150         110         7.71%           Contracts         1,308         200         1,250         1,250         1,050         525.00%           NC 811         258         200         200         200         200         200           If Support         1,050         -         1,050         1,050         1,050         1,050           Half of Dump Truck         -         -         50,000         31,000         10	•				-		-	0.00%
Repairs & Maint System       127,324       125,211       135,500       135,500       135,500       10,289       8.22%         Property and Liability Insurance       10,549       12,226       12,266       12,266       12,266       12,266       12,266       12,266       12,266       10,289       8.22%         Dues and Subscriptions       -       139       150       150       150       11       7.91%         Contracts       1,308       200       1,250       1,250       1,250       1,050       525.00%         NC 811       258       200       200       200       200       200       200       200       10.50       14.79%         Capital Outlay         Half of Dump Truck       -       55,400       -       -       -       -       -       -       -       -       -       -       -       -       0.00%       50,000       50,000       50,000       50,000       50,000       50,000       50,000       50,000       50,000       50,000       50,000       50,000       50,000       31,000       31,000       31,000       31,000       31,000       31,000       31,000       31,000       31,000       31,000       10.00% </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Property and Liability Insurance         10,549         12,226         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         12,266         11         7.91%           Contracts         1,308         200         1,250         1,250         1,250         1,250         1,050         525.00%           NC 8111         258         200         200         200         200         200         1050         1050         1050         1050         1050         1050         1050         1050         1050         1050         1050         1050         1050         11         7.91%         10.950         525.00%         10.950         10.950         525.00%         10.950 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>10 280</td><td>8 2297</td></td<>							10 280	8 2297
Dues and Subscriptions         -         139         150         150         150         150         11         7.91%           Contracts         1,308         200         1,250         1,250         1,250         1,050         525.00%           If Support         1,050         -         1,050         1,050         1,050         1,050         525.00%           Operations Subtotal         207,168         224.878         258,128         240.316         240.316         33,250         14.79%           Capital Outlay         -         -         50,000         50,000         -				-	-			
Contracts         1,308         200         1,250         1,250         1,250         1,050         525.00%           NC 811         258         200         1,050         1,00,00%         1,000%         1,00,00% </td <td></td> <td>10,547</td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>		10,547			-			
NC 811         258         200         200         200         200           IT Support         1,050         -         1,050         1,050         1,050           Operations Subtotal         207,168         224,878         258,128         240,316         240,316         33,250         14.79%           Capital Outlay Half of Dump Truck         -         50,000         50,000         50,000         -         <		1 208						
IT Support         1,050         -         1,050         1,050         1,050           Operations Subtotal         207,168         224,878         258,128         240,316         240,316         33,250         14.79%           Capital Outlay Half of Dump Truck         -         50,000         50,000         50,000         -				-			1,050	525.00%
Operations Subtotal         207, 168         224,878         258, 128         240,316         240,316         33,250         14.79%           Capital Outlay Half of Dump Truck         -         50,000								
Haif of Dump Truck       -       50,000       50,000       50,000         Prior Year       59,652       55,400       -       -       -         Capital Outlay Subtotal       59,652       55,400       50,000       50,000       50,000       (5,400)       -9,75%         Debt Service       NCDENR Sewer Line       3,456       3,456       3,456       3,456       3,456       -       0.00%         New Sewer Rehab Loan Fee       31,000       14,864       14,864       14,865       14,865       14,865       14,865       14,865       14,865       1       0.01%         Debt Service Subtotal       18,320       18,320       18,321       49,321       49,321       1       0.01%         Collections Operations Total       372,757       420,494       466,163       479,351       58,857       14.00%         % Change       12,81%       10.86%       14.00%       14.00%       14.00%							33,250	14.79%
Haif of Dump Truck       -       50,000       50,000       50,000         Prior Year       59,652       55,400       -       -       -         Capital Outlay Subtotal       59,652       55,400       50,000       50,000       50,000       (5,400)       -9,75%         Debt Service       NCDENR Sewer Line       3,456       3,456       3,456       3,456       3,456       -       0.00%         New Sewer Rehab Loan Fee       31,000       14,864       14,864       14,865       14,865       14,865       14,865       14,865       14,865       1       0.01%         Debt Service Subtotal       18,320       18,320       18,321       49,321       49,321       1       0.01%         Collections Operations Total       372,757       420,494       466,163       479,351       58,857       14.00%         % Change       12,81%       10.86%       14.00%       14.00%       14.00%	·							
Prior Year         59,652         55,400         -         -         -           Capital Outlay Subtotal         59,652         55,400         50,000         50,000         50,000         (5,400)         -9,75%           Debt Service NCDENR Sewer Line         3,456         3,456         3,456         3,456         3,456         3,456         3,456         -         0.00%           New Sewer Rehab Loan Fee         31,000         31,000         31,000         31,000         31,000         100.00%           Lift Station Rehab SRF Laon         14,864         14,864         14,865         14,865         14,865         1         0.01%           Debt Service Subtotal         18,320         18,320         18,321         49,321         49,321         1         0.01%           Collections Operations Total         372,757         420,494         466,163         479,351         58,857         14.00%           % Change         12,81%         10.86%         14.00%         14.00%         14.00%								
Capital Outlay Subtotal         59,652         55,400         50,000         50,000         50,000         (5,400)         -9,75%           Debt Service         NCDENR Sewer Line         3,456         10,00%         31,000         31,0	•			50,000	50,000	50,000		
Debt Service         3,456         3,1000         31,000         31,000         100.00%         31,000         31,000         31,000         31,000         31,000         31,000         31,000				-	-	-	(5.400)	0.75%
NCDENR Sewer Line       3,456       10,00%       31,000       10,00%       10,00%       10,01%       10,01%       10,01%       10,01%       10,01%       10,01%       10,01%       10,01%       10,00%       11,00%	Capital Outlay Subtotal	59,652	55,400	50,000	50,000	50,000	(5,400)	-9.75%
New Sewer Rehab Loan Fee         31,000         31,000         31,000         100.00%           Lift Station Rehab SRF Laon         14,864         14,865         14,865         14,865         1         0.01%           Debt Service Subtotal         18,320         18,320         18,321         49,321         49,321         1         0.01%           Collections Operations Total         372,757         420,494         466,163         479,351         58,857         14.00%           % Change         12.81%         10.86%         14.00%         14.0	Debt Service							
Lift Station Rehab SRF Laon         14,864         14,864         14,865         14,865         14,865         14,865         1         0.01%           Debt Service Subtotal         18,320         18,320         18,321         49,321         49,321         1         0.01%           Collections Operations Total         372,757         420,494         466,163         479,351         58,857         14.00%           % Change         12.81%         10.86%         14.00%         14.00%         14.00%         14.00%	NCDENR Sewer Line	3,456	3,456	3,456	3,456	3,456	-	0.00%
Debt Service Subtotal         18,320         18,320         18,321         49,321         49,321         1         0.01%           Collections Operations Total         372,757         420,494         466,163         479,351         58,857         14.00%           % Change         12.81%         10.86%         14.00%         14.00%         14.00%	New Sewer Rehab Loan Fee				31,000	31,000	31,000	100.00%
Collections Operations Total         372,757         420,494         466,163         479,351         479,351         58,857         14.00%           % Change         12.81%         10.86%         14.00%<	Lift Station Rehab SRF Laon	14,864	14,864	14,865	14,865	14,865	1	0.01%
% Change 12.81% 10.86% 14.00% 14.00%	Debt Service Subtotal	18,320	18,320	18,321	49,321	49,321	1	0.01%
% Change 12.81% 10.86% 14.00% 14.00%								
	Collections Operations Total	372,757					58,857	14.00%
FTE Equivalents 2.00 1.00 2.00 2.00 <b>2.00</b>	% Change		12.81%	10.86%	14.00%	14.00%		
	FTE Equivalents	2.00	1.00	2.00	2.00	2.00		

### WASTEWATER TREATMENT PLANT - 8300

	FY20	FY21	FY22	FY22	FY22	\$ Change	% Change
			Department	Manager's	Council	-	-
Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Personnel							
Full-time Salaries	234,458	210,795	253,598	253,598	253,598	42,803	20.31%
Social Security	14,795	16,125	19,400	19,400	19,400	3,275	20.31%
Retirement Contribution	18,587	21,396	28,783	28,783	28,783	7,387	34.53%
Employee Group Insurance	35,552	35,100	44,917	44,917	44,917	9,817	27.97%
401K Match	3,102	6,324	7,608	7,608	7,608	1,284	20.30%
Personnel Subtotal	306,494	289,740	354,306	354,306	354,306	64,566	22.28%
Operations							
Professional Services	2,005	8,600	6,300	8,500	8,500	(100)	0.00%
Uniforms & PPE	3,688	4,500	5,000	5,000	5,000	500	11.11%
Fuel & Lubricants	4,868	5,500	2,500	2,500	2,500	(3,000)	-54.55%
Supplies	20,228	17,230	17,250	17,250	17,250	20	0.12%
Office	334	730	750	750	750		
Other	19,894	16,500	16,500	16,500	16,500		
Travel & Training	1,861	2,500	2,500	2,500	2,500	-	0.00%
Schools	1,521	2,150	2,150	2,150	2,150		
Certification Exams	340	350	350	350	350		
Permits & Licenses	3,800	3,800	3,900	3,900	3,900	100	2.63%
NCDWQ - WWTP System	3,540	3,540	3,600	3,600	3,600		
NCDWQ Operator Lic.	260	260	300	300	300		
Telephone	5,101	5,000	5,000	5,000	5,000	-	0.00%
Postage	158	150	150	150	150	-	0.00%
Utilities - Electric	213,999	192,000	192,000	192,000	192,000	-	0.00%
Repairs & Maint Equipment	4,224	13,500	13,500	13,500	13,500	-	0.00%
Vehicles	1,540	4,000	4,000	4,000	4,000		
Equipment	2,684	9,500	9,500	9,500	9,500		
Repairs & Maint Plant	68,103	80,747	80,747	96,873	96,873	16,126	19.97%
Property and Liability Insurance	36,139	40,149	40, 149	40,149	40,149	-	0.00%
Dues and Subscriptions	205	700	2,600	2,600	2,600	1,900	271.43%
Miscellaneous	6,275	6,300	6,300	6,300	6,300	-	0.00%
Contracts	93,438	216,806	208,500	208,500	208,500	(8,306)	-3.83%
Land Application	39,552	158,306	150,000	150,000	150,000		
Lab Analysis & Testing	53,886	57,500	57,500	57,500	57,500		
IT Support Operations Subtotal	- 464,092	1,000 597,482	1,000 586,396	1,000 604,722	1,000 <b>604,722</b>	(11,086)	-1.86%
-						(1,755)	
Capital Outlay							
SBR air system and decanter			250,000	245,781	245,781		
Grit Removal			50,000	50,000	50,000		
Prior Year	73,469	231,700					
Capital Outlay Subtotal	73,469	231,700	300,000	295,781	295, 781	68,300	29.48%
Debt Service							
SRF Loan - WWTP	410,010	402,207	394,472	394,472	394,472	(7,735)	-1. <b>92</b> %
Debt Service Subtotal	410,010	402,207	394,472	394,472	394,472	(7,735)	-1. <b>92</b> %
WWTP Operations Total	1,254,065	1,521,129	1,635,174	1,649,281	1,649,281	128, 152	8.42%
% Change		21.30%	7.50%	8.42%	8.42%		
FTE Equivalents	6.00	6.00	6.00	6.00	6.00		

### NONDEPARTMENTAL -6600

						s	%
	FY20	FY21	FY22	FY22	FY22 Council	Change	Change
Account Name	Actual	Budget	Department Request	Manager's Proposed	Approved	From	Budget
	Acidai	bouger				nom	Jouger
Personnel							
Full-time Salaries	280,834	118,580	157,985	157,985	157,985	39,405	33.23%
Social Security	20,765	9,224	12,086	,	12,086	2,862	31.03%
Retirement Contribution	20,612	12,239	14,063	14,063	14,063	1,824	14.91%
Employee Group Insurance	32,434	14,040	22,458	22,458	22,458	8,418	59.96%
401K Match	2,557	3,617	3,717	3,717	3,717	100	2.77%
Personnel Subtotal	357,202	157,700	210,310	210,310	210,310	52,610	33.36%
Operations							
Professional Services- audit and legal	31,709	27,876	28,000	28,000	28,000	124	0.44%
Advertising	192	-	200	200	200	200	100.00%
Uniforms & PPE	2,628	-	2,600	2,600	2,600	2,600	100.00%
Supplies	1,655	250	250	250	250	-	0.00%
Travel & Training	2,434	-	2,400	2,400	2,400	2,400	100.00%
Telephone	14,129	8,000	8,000	8,000	8,000	-	0.00%
Postage	171	600	600	600	600	-	0.00%
Utilities - Electric	14,495	20,900	21,000	21,000	21,000	100	0.48%
Repairs & Maintenance	331	300	300	300	300	-	0.00%
Property and Liability Insurance	11,605	12,857	13,000	13,000	13,000	143	1.11%
Dues and Subscriptions	3,772	3,550	3,600	3,600	3,600	50	1.41%
Credit Card Fees	32,587	29,275	34,000	34,000	34,000	4,725	16.14%
Miscellaneous	1,408	686	750	750	750	64	<b>9.33</b> %
Contracts	33,792	39,300	39,300	39,300	39,300	-	0.00%
DataMax Coll. Fee	752	1,000	1,000	1,000	1,000		
Copier & Other	33,040	38,300	38,300	38,300	38,300		
Operations Subtotal	150,908	143,594	154,000	154,000	154,000	10,406	7.25%
Capital Outlay							
Upfit Armory	-		128,000	125,000	125,000		
Prior Year	-	55,854	-	-	-		
Capital Outlay Subtotal	-	55,854	128,000	125,000	125,000	69,146	123.80%
Transfers Out							
Transfer to W & S Capital Project Fund	-	-	-	-	_		
Transfer to General Fund	200,645	190,893	228,078	255,553	255,553	64,660	33.87%
Transfers Out Subtotal	200,645	190,893	228,078	255,553	255,553	64,660	33.87%
				,			
Water & Sewer Operations Total	708.755	548,041	720.388	744,863	744,863	196.822	<b>35.9</b> 1%
% Change	, 00,, 00	-22.68%	31.45%		35.91%		
-							
FTE Equivalents	2.00	2.00	3.00	3.00	3.00	l	

# STORMWATER FUND

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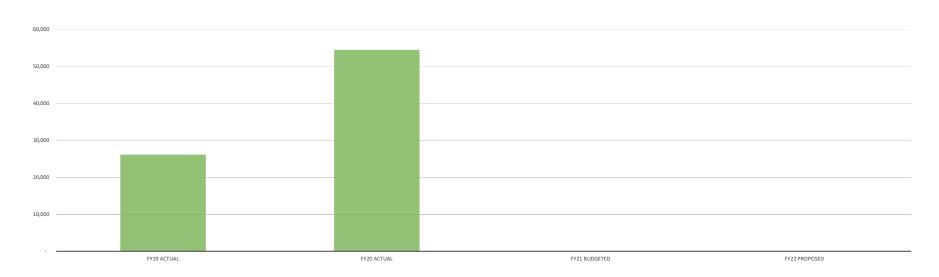
Progressive - Prost

# FUND BALANCE - STORMWATER

	Beginning	Ending	Change in Fund	% of Annual	Months
Fiscal Year	Fund Balance	Fund Balance	Balance	Expenditures	Equivalent
FY19 Actual	-	\$ 26,274	26,274	17.01%	2.04
FY20 Actual	26,274	\$ 54,576	28,302	18.32%	2.20
FY21 Estimated	54,576	\$ -	(54,576)	0.00%	-
FY22 Proposed	-	\$ -	0	0.00%	-

The Town does not have a policy on level Fund Balance to maintain for the Stormwater Fund



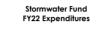


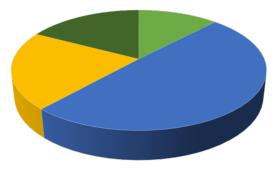
### STORMWATER FUND REVENUES

	F	Y20		FY21		FY22	FY22	FY22	c	\$ Change	% Change
By Budget Unit	A	ctual	E	Budget	D	)epartment Request	Nanager's Proposed	Council pproved		From Bu	dget
Stormwater Fee		190,720		188,000		188,000	190,000	190,000		2,000	1.06%
Investment Earnings		234		-		200	200	200		200	100.00%
Other Financing Sources Proceeds from the Issuance of Debt		-		80,000		-	-	-		(80,000)	-100.00%
Fund Balance Appropriated (Contribution)		(28,302)		54,676		(33,738)	-	-		(54,676)	-100.00%
<b>Total Revenues</b> % Change	\$	162,652	\$	322,676	\$	154,462 -52.13%	\$ 190,200 -41.06%	\$ 190,200 -41.06%	\$	(132,476)	-41.06%

### STORMWATER FUND EXPENDITURES BY CATEGORY

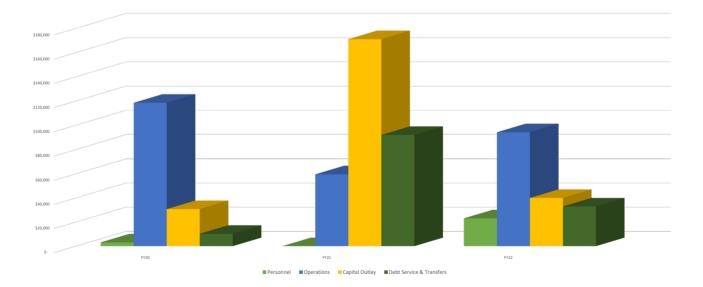
							\$	%
	FY20	FY21		FY22	FY22	FY22	Change	Change
Category	Actual	Budget	C	epartment Request	Manager's Proposed	Council Approved	From B	udget
Personnel	\$ 3,110	\$ -	\$	-	\$ 23,088	\$ 23,088	\$ 23,088	100.00%
Operations	118,542	59,600		91,551	94,201	94,201	34,601	58.06%
Capital Outlay	30,753	171,089		30,000	40,000	40,000	(131,089)	-76.62%
Debt Service & Transfers	10,247	91,987		32,911	32,911	32,911	(59,076)	-64.22%
Total Expenditures	\$ 162,652	\$ 322,676	\$	154,462	\$ 190,200	\$ 190,200	\$ (132,476)	-41.06%
% Change		49.59%		-52.13%	-41.06%	-41.06%		





Personnel
 Operations
 Capital Outlay
 Debt Service & Transfers

Stormwater Fund Trends & Forecast



### STORMWATER OPERATIONS - 5900

FY20         FY21         FY22 begartment Request         FY22 Managers Proposed         FY22 Approved Proposed         Change Council Approved         Change From Budget           Personnel Full-lime Salaries         2,808         -         -         21,447         21,447         21,447         100.005;           Social Security         227         -         1,441         1,641         1,641         1,641         1,641         1,00.005;           Retirement Contribution         75         -         -         -         -         0,005;           401K Match         -         -         -         -         0,005;           Personnel Subtoral         3,10         -         -         23,088         -         0,005;           Operations         -         700         700         700         700         -         0,007;           Fuel & Lubriccants         -         700         700         700         1,000         1							s	%
Account Name         Actual         Budget         Request         Proposed         Approved         From Budget           Personnel Full-lime Solaries         2,008         -         -         21,447         21,447         100,005           Social Security         227         -         1,641         1,641         104,11         100,005           Refirement Contribution         75         -         -         -         0,005           Monther Compol Insurance         -         -         -         0,005         0,005           Personnel Subtotal         3,110         -         -         23,088         -         0,0075           Operations         -         -         -         0,0075         -         0,0075           Permits         -         -         10,000         1,000         1,000         1,000         0,007           Permits         -         -         10,000         1,000		FY20	FY21	FY22	FY22	FY22		
Personnel Full-time Solaries         2.608         -         -         21,447         1,641         10,000%           Social Security         227         -         -         1.641				Department	Manager's	Council		
Full-line Solaries       2.808       -       -       21.447       21.447       21.447       21.447       21.447       21.447       21.447       21.447       1.641       100.00%         Social Security       227       -       -       1.641       1.641       100.00%         Employee Group Insurance       -       -       -       -       0.00%         ADIK Match       -       -       -       -       0.00%         Personnel Subfolal       3.110       -       -       23.088       23.088       -       0.00%         Operations       -       -       -       -       0.00%       20.00%       4.000       4.000       4.000       4.000       4.000       0.00% </th <th>Account Name</th> <th>Actual</th> <th>Budget</th> <th>Request</th> <th>Proposed</th> <th>Approved</th> <th>From B</th> <th>udget</th>	Account Name	Actual	Budget	Request	Proposed	Approved	From B	udget
Social Security         227         -         -         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,641         1,000,005           Reniproyee Group Insurance         -         -         -         -         -         0,005           Versonnel Sublotal         3,110         -         -         23,088         -         0,005           Operations         -         -         -         -         0,005         0,007           Fuel & Lubricants         -         -         -         1,000         1,000         0,000         4,000	Personnel							
Petitement Contribution         75         -         -         -         -         -         0.00%           Employee Group Insurance         -         -         -         -         -         0.00%           All K Match         -         -         -         -         -         0.00%           Personnel Subtotal         3,110         -         -         23,088         23,088         -         0.00%           Operations         -         -         -         -         0.00%         20,00%         0.00%	Full-time Salaries	2,808	-	-	21,447	21,447	21,447	100.00%
Employee Group Insurance         -         -         -         -         -         -         0.00%           ADIK Match         -         -         -         -         -         0.00%           Personnel Subtotal         3,110         -         -         23,088         -         0.00%           Operations         -         -         -         0.00%         23,088         -         0.00%           Supplies         4,064         4,000         4,000         4,000         -         0.00%           Permits         -         -         1,000         1,000         1,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         1,000         10,000         1,00,00         1,000         1,000         <	Social Security	227	-	-	1,641	1,641	1,641	100.00%
401K Match         -         -         -         -         0.00%           Personnel Subbolal         3,110         -         -         -         23,088         23,088         -         0.00%           Operations         -         -         700         700         700         -         0.00%           Supplies         4,064         4,000         4,000         4,000         4,000         4,000         -         0.00%           Permits         -         -         1,000         10,010         10,103         10,103         10,103         10,103 <td< td=""><td>Retirement Contribution</td><td>75</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>0.00%</td></td<>	Retirement Contribution	75	-	-	-	-	-	0.00%
Personnel Subtotal         3,110         -         -         23,088         23,088         -         0.00%           Operations Supplies         -         700         700         700         700         -         0.00%           Supplies         4,064         4,000         4,001         3,66,07%           Insurance         290         -         300         300         300         300         300         300         300         300         42,84%         58,66%         24,201         34,601         58,66%         24,201         34,601         58,66%         24,201         34,601	Employee Group Insurance	-	-	-	-	-	-	0.00%
Operations Fuel & Lubricants         -         700         700         700         700         -         0.00%           Supplies         4,064         4,000         4,000         4,000         4,000         4,000         4,000         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         Equipment         1,129         31,200         5,000         12,84%         6,500         74,251         76,901         76,901         34,601         58,06%         64,676         -	401K Match	-	-	-	-	-	-	0.00%
Fuel & Lubricants       -       700       700       700       700       4004         Supplies       4.064       4.000       4.000       4.000       4.000       4.000       4.000       4.000       1.000 <td< th=""><th>Personnel Subtotal</th><th>3,110</th><th>-</th><th>-</th><th>23,088</th><th>23,088</th><th>-</th><th>0.00%</th></td<>	Personnel Subtotal	3,110	-	-	23,088	23,088	-	0.00%
Supplies         4,064         4,000         1,000	Operations							
Permits         -         -         1,000         1,000         1,000         1,000         1,000         10,000         5,000         5,000         5,000         5,000         5,000         5,000         300         300         300         300         300         300         300         42,86%	Fuel & Lubricants	-	700	700	700	700	-	0.00%
Equipment Repairs & Maintenance         2,442         37,700         10,300         10,300         10,300         (27,400)         -72.68%           Equipment         1,129         31,200         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         300         300         300         300         300         300         300         40,401         366.07%         366.07%         30,551         74,251         76,901         76,901         60,401         366.07%         300         300         42,86%         300         42,86%         300         42,86%         300         42,86%         30,6753         101,589         30,000         40,000         40,000         40,000         40,000         40,000         1131,089         -76.62%         20         20         - <td>Supplies</td> <td>4,064</td> <td>4,000</td> <td>4,000</td> <td>4,000</td> <td>4,000</td> <td>-</td> <td>0.00%</td>	Supplies	4,064	4,000	4,000	4,000	4,000	-	0.00%
Equipment         1,129         31,200         5,000         5,000         5,000           Insurance         1,313         6,500         5,000         5,000         5,000           Insurance         290         -         300         300         300           System Repairs & Maintenance         111,087         16,500         74,251         76,901         60,401         366.07%           Miscellaneous         657         700         1,000         1,000         1,000         300         42.86%           Operations Subtotal         118,542         59,600         91,551         94,201         34,601         58.06%           Capital Outlay         -         69,500         -         -         -         -           Asphalt Hot Box         30,753         101,589         30,000         40,000         40,000         (131,089)         -76.62%           Debt Service         Mini Excavator         -         17,000         10,103         10,103         10,103           Iransfers Out         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -		-	-	1,000	1,000			100.00%
Vehicle         1,313         6,500         5,000         5,000         5,000           Insurance         290         -         300         300         300         300           System Repairs & Maintenance         111,089         16,500         74,251         76,901         60,401         366,07%           Miscellaneous         657         700         1,000         1,000         300         42.86%           Operations Subtotal         118,542         59,600         91,551         94,201         94,201         34,601         58.06%           Capital Outlay         30,753         101,589         30,000         40,000         40,000         (131,089)         -76.62%           Debt Service         - <td>Equipment Repairs &amp; Maintenance</td> <td>2,442</td> <td>37,700</td> <td>10,300</td> <td>10,300</td> <td>10,300</td> <td>(27,400)</td> <td>-72.68%</td>	Equipment Repairs & Maintenance	2,442	37,700	10,300	10,300	10,300	(27,400)	-72.68%
Insurance         290         -         300         300         300           System Repairs & Maintenance         111,089         16,500         74,251         76,901         76,901         60,401         366.07%           Miscellaneous         657         700         1,000         1,000         1,000         300         42.86%           Operations Subtotal         118,542         59,600         91,551         94,201         34,601         58.06%           Capital Outlay         Asphalt Hot Box         30,753         101,589         30,000         40,000         40,000           Prior Year         -         69,500         -         -         -         -         -           Debt Service         30,753         171,089         30,000         40,000         40,000         (131,089)         -76.62%           Debt Service         -         17,000         10,103         10,103         10,103         -         -           Transfers Out         -	Equipment	1,129	31,200		5,000			
System Repairs & Maintenance         111,089         16,500         74,251         76,901         76,901         60,401         366.07%           Miscellaneous         Operations Subtotal         118,542         59,600         91,551         94,201         94,201         34,601         58,06%           Capital Outlay Asphalt Hot Box         30,753         101,589         30,000         40,000         40,000         40,000           Prior Year         -         69,500         -	Vehicle	,	6,500		.,			
Miscellaneous         657         700         1,000         1,000         1,000         300         42.86%           Operations Subtotal         118,542         59,600         91,551         94,201         94,201         34,601         58.06%           Capital Outlay Asphalt Hot Box         30,753         101,589         30,000         40,000         40,000         40,000           Prior Year         -         69,500         - <t< td=""><td>Insurance</td><td>290</td><td>-</td><td>300</td><td>300</td><td>300</td><td></td><td></td></t<>	Insurance	290	-	300	300	300		
Operations Subtotal         118,542         59,600         91,551         94,201         34,601         58.06%           Capital Outlay Asphalt Hot Box         30,753         101,589         30,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         (131,089)         -76.62%           Debt Service         Mini Excavator         -         17,000         10,103         10,103         10,103         - <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		•						
Capital Outlay Asphalt Hot Box       30,753       101,589       30,000       40,000       40,000         Prior Year       -       69,500       -       -       -       -         Capital Outlay Subtotal       30,753       171,089       30,000       40,000       40,000       (131,089)       -76.62%         Debt Service       -       <				1	1	1		
Asphalt Hot Box       30,753       101,589       30,000       40,000       40,000         Prior Year       -	Operations Subtotal	118,542	59,600	91,551	94,201	94,201	34,601	58.06%
Prior Year         -         69,500         -         -         -           Capital Outlay Subtotal         30,753         171,089         30,000         40,000         (131,089)         -76.62%           Debt Service         -         17,000         10,103         10,103         10,103           Prior Year         -         17,000         10,103         10,103         10,103           Prior Year         0.247         9,855         -         -         -         -           Debt Service Subtotal         10,247         26,855         10,103         10,103         (16,752)         -62.38%           Transfers Out         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Capital Outlay Subtotal         30,753         171,089         30,000         40,000         40,000         (131,089)         -76.62%           Debt Service         Mini Excavator         -         17,000         10,103         10,103         10,103         - <t< td=""><td>Asphalt Hot Box</td><td>30,753</td><td>- /</td><td>30,000</td><td>40,000</td><td>40,000</td><td></td><td></td></t<>	Asphalt Hot Box	30,753	- /	30,000	40,000	40,000		
Debt Service       -       17,000       10,103       10,103       10,103         Prior Year       -       17,000       10,103       10,103       -       -         Debt Service Subtotal       10,247       9,855       -		-	69,500	-	-	-		
Mini Excavator Prior Year         -         17,000 9,855         10,103 -         10,103 -         10,103 -         10,103         110,103         110,103         110,103         110,103         110,103         110,103 <th< td=""><td>Capital Outlay Subtotal</td><td>30,753</td><td>171,089</td><td>30,000</td><td>40,000</td><td>40,000</td><td>(131,089)</td><td>-76.62%</td></th<>	Capital Outlay Subtotal	30,753	171,089	30,000	40,000	40,000	(131,089)	-76.62%
Prior Year         10,247         9,855         -	Debt Service							
Debt Service Subtotal         10,247         26,855         10,103         10,103         10,103         (16,752)         -62.38%           Iransfers Out Transfer to Capital Project Fund         -         54,676         -         -         -         (54,676)         -100.00%           Iransfer to Capital Project Fund         -         54,676         -         -         -         (54,676)         -100.00%           Iransfer to General Fund         -         10,456         22,808         22,808         22,808         12,352         118.13%           Transfers Out Subtotal         -         65,132         22,808         22,808         22,808         (42,324)         -64.98%           Stormwater Operations Total         162,652         322,676         154,462         190,200         (132,476)         -41.06%           % Change         -	Mini Excavator	-		10,103	10,103	10,103		
Transfers Out       -       54,676       -       -       (54,676)       -100.00%         Transfer to Capital Project Fund       -       54,676       -       -       (54,676)       -100.00%         Transfer to General Fund       -       10,456       22,808       22,808       22,808       12,352       118.13%         Transfers Out Subtotal       -       65,132       22,808       22,808       22,808       (42,324)       -64.98%         Stormwater Operations Total       162,652       322,676       154,462       190,200       (132,476)       -41.06%         % Change       -       10.00%       -				-	-	-		
Transfer to Capital Project Fund       -       54,676       -       -       -       (54,676)       -100.00%         Transfer to General Fund       -       10,456       22,808       22,808       22,808       12,352       118.13%         Transfers Out Subtotal       -       65,132       22,808       22,808       22,808       (42,324)       -64.98%         Stormwater Operations Total       162,652       322,676       154,462       190,200       (132,476)       -41.06%         % Change       -       -       -       -       -       -       -       -	Debt Service Subtotal	10,247	26,855	10,103	10,103	10,103	(16,752)	-62.38%
Transfer to General Fund         -         10,456         22,808         22,808         22,808         12,352         118.13%           Transfers Out Subtotal         -         65,132         22,808         22,808         22,808         (42,324)         -64.98%           Stormwater Operations Total         162,652         322,676         154,462         190,200         (132,476)         -41.06%           % Change         -         -52.13%         -41.06%         -41.06%         -41.06%	Transfers Out							
Transfers Out Subtotal         -         65,132         22,808         22,808         22,808         (42,324)         -64.98%           Stormwater Operations Total         162,652         322,676         154,462         190,200         190,200         (132,476)         -41.06%           % Change         -52.13%         -41.06%         -41.06%         -41.06%         -41.06%	Transfer to Capital Project Fund	-	54,676	-	-	-	(54,676)	-100.00%
Stormwater Operations Total         162,652         322,676         154,462         190,200         190,200         (132,476)         -41.06%           % Change         -52.13%         -41.06%         -41.06%         -41.06%	Transfer to General Fund	-	10,456	22,808	22,808	22,808	12,352	118.13%
% Change -52.13% -41.06% -41.06%	Transfers Out Subtotal	-	65,132	22,808	22,808	22,808	(42,324)	-64.98%
	Stormwater Operations Total	162,652	322,676	154,462	190,200	190,200	(132,476)	-41.06%
FTE Equivalents 0.00 0.00 0.00 0.50 0.50	% Change			-52.13%	-41.06%	-41.06%		
	FTE Equivalents	0.00	0.00	0.00	0.50	0.50		

# AIRPORT COMMISSION FUND

TOWN OF WALLACE

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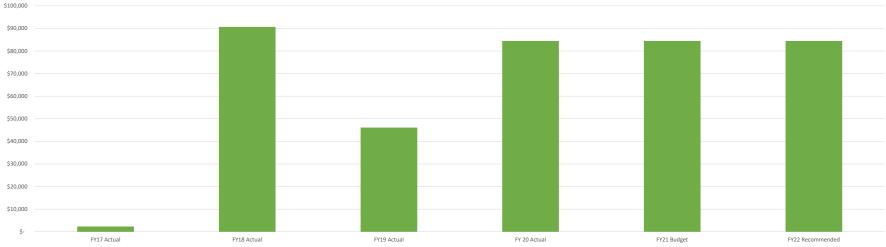
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Progressive - Prose

# FUND BALANCE - AIRPORT COMMISSION FUND

	Beginning Fund	Ending Fund	Change in Fund	% of Annual	Months
Fiscal Year	Balance	Balance	Balance	Expenditures	Equivalent
FY17 Actual	-	\$ 2,341	2,341	1%	0.15
FY18 Actual	2,341	\$ 90,651	88,310	39%	4.66
FY19 Actual	90,651	\$ 46,107	(44,544)	30%	3.61
FY20 Actual	46,107	\$ 84,462	38,355	47%	5.61
FY21 Estimated	84,462	\$ 84,462	0	43%	5.16
FY22 Proposed	84,462	\$ 84,462	0	42%	5.07

The Town does not have a policy on level of Fund Balance to maintain for the Airport Commision Fund



### Fund Balance - History & Projections

### AIRPORT COMMISSION FUND REVENUES

						\$	%
	FY20	FY21	FY22	FY22	FY22	Change	Change
	Actual	Budget	Department Request	Manager's Proposed	Council Approved	From Buc	lget
Sales and Services							
Fuel Sales	82,562	101,100	109,100	109,100	109,100	8,000	7.91%
Rents	42,599	37,500	32,000	32,000	32,000	(5,500)	-14.67%
Ad Valorem Taxes	2,265	2,700	2,500	2,500	2,500	(200)	-7.41%
Sales and Services Total	127,426	141,300	143,600	143,600	143,600	2,300	1.63%
Investment Earnings							
Investment Earnings	283	150	150	150	150	-	0.00%
Investment Earnings Total	283	150	150	150	150	-	0.00%
Miscellaneous Revenues							
Miscellaneous Revenues	1,579	1,000	1,000	1,000	1,000	-	0.00%
CARES Act Funds	-	8,874	-	13,000	13,000	4,126	46.50%
Sale of Material & Assets	122	-	-	-	-	-	0.00%
Miscellaneous Total	1,701	9,874	1,000	14,000	14,000	4,126	41.79%
Other Financing Sources							
Transfers from General Fund	43,122	45,000	55,082	41,082	41,082	(3,918)	
Fund Balance Appropriation (Contribution)	8,172	-	-	-			
Other Financing Sources	51,294	45,000	55,082	41,082	41,082	(3,918)	-
Total Airport Commission Fund Revenue \$	180,704	\$ 196,324	\$ 199,832	\$ 198,832	198,832	\$ 2,508	1.28%
		8.64%	1.79%	1.28%	1.28%		

### AIRPORT COMMISSION FUND EXPENDITURES BY CATEGORY

									\$	%
	FY20	FY21		FY22	FY22		FY22	C	Change	Change
			D	epartment	Manager's		Council			
Category	Actual	Budget		Request	Proposed	A	Approved		From Bu	dget
Personnel	\$ 79,311	\$ 79,093	\$	81,882	\$ 81,882	\$	81,882	\$	2,789	3.53%
Operations	101,393	117,231		117,950	116,950		116,950		(281)	-0.24%
Total Expenditures	\$ 180,704	\$ 196,324	\$	199,832	\$ 198,832	\$	198,832	\$	2,508	1.28%
% Change		8.64%		1.79%	1.28%		1.28%			



Airport Commission Fund Trends & Forecast

## <u> Airport - 7500</u>

	FY20	FY21	FY22 Department	FY22 Manager's	FY22 Council	\$ Change	% Change
Account Name	Actual	Budget	Request	Proposed	Approved	From Bu	dget
Personnel							
Full & Part-time Salaries	62,342	60,709	62,134	62,134	62,134	1,425	2.35%
Social Security	4,344	4,644	4,753	4,753	4,753	109	2.35%
Retirement Contribution	4,453	5,187	5,939	5,939	5,939	752	14.49%
Employee Group Insurance	6,829	7,020	7,486	7,486	7,486	466	6.64%
401K Match	1,343	1,533	1,570	1,570	1,570	37	2.39%
Personnel Subtotal	79,311	79,093	81,882	81,882	81,882	2,789	3.53%
Operations							
Fuel for Resale	79,119	95.750	95,100	95,100	95,100	(650)	-0.68%
Professional Services	1.543	500	500	500	500	(11)	
Supplies	500	2.000	2.000	2,000	2.000	-	0.00%
Fuel	312	850	1,100	1,100	1.100		
Travel & Training	559	900	900	900	900	-	0.00%
Dues & Subscriptions	487	486	435	435	435		
Telephone	1,892	1,020	1,020	1,020	1,020	-	0.00%
Postage	154	125	125	125	125	-	0.00%
Utilities	3,726	3,500	3,500	3,500	3,500	-	0.00%
Insurance	3,748	5.000	4.600	4.600	4.600	(400)	-8.00%
Repairs & Maintenance	7,117	4,700	5,700	4,700	4,700	-	0.00%
Facility	5,039	3,000	3,500	2,500	2,500		
Vehicle	90	200	200	700	700		
Equipment	1,988	1,500	2.000	1,500	1,500		
Miscellaneous	1,336	750	-	-	-		
Contracts	900	1.650	2.970	2.970	2.970	1.320	80.00%
IT Support	302	450	450	450	450		
Other	598	1,200	2,520	2,520	2,520		
Operations Subtotal	101,393	117,231	117,950	116,950	116,950	(281)	-0.24%
Airport Total	180,704	196,324	199,832	198,832	198,832	2,508	1. <b>28</b> %
% Change		8.64%	1.79%	1.28%	1.28%		
FTE Equivalents	1.50	1.50	1.50	1.50	1.50		

# RATE SCHEDULE & PERSONNEL INFORMATION

corporated 1890

Progressive - Pross

## TOWN OF WALLACE SCHEDULE OF RATES AND FEES FISCAL YEAR 2021-2022

Rates effective with billings after July 1, 2021

# WATER AND SEWER RATES

IN TO	WN	
	SEWER	
USAGE PER 1,000 GAL.	METER SIZE/BASE CHARGE	USAGE PER 1,000 GAL.
\$ 2.40	3/4"-\$22.00	\$ 4.64
\$ 2.40	1"-\$55.00	\$ 4.64
\$ 2.40	1 1/2"-\$109.00	\$ 4.64
\$ 2.40	2"-\$174.00	\$ 4.64
\$ 2.40	3"-\$326.00	\$ 4.64
\$ 2.40	4''-\$402.00	\$ 4.64
\$ 2.40	6"-\$578.00	\$ 4.64
	8''-\$602.00	\$ 4.64
OUT-OF	TOWN	
USAGE PER 1,000 GAL.		USAGE PER 1,000 GAL.
		\$ 6.95
		\$ 6.95
\$ 4.27	1 1/2"-\$170.00	\$ 6.95
	2"-\$272.00	\$ 6.95
\$ 4.27	3"-\$511.00	\$ 6.95
\$ 4.27	4"-\$632.00	\$ 6.95
\$ 4.27	6"-\$1186.00	\$ 6.95
\$ 4.27	8''-\$2589.00	\$ 6.95
WATER & SEL	NFR - BIIIK	
		CHARGE - SEWER
		PER LB ABOVE LIMIT
		\$2.40 >300 mg/L
		\$2.00 >600 mg/L
		\$2.40 >350 mg/L
TORAGE CONTAINERS		\$42.00 >15 mg/L
		\$20.00 > 50 mg/L
\$ 50.00		\$20.00 > 50 mg/L \$12.00 > 80 mg/L
		\$6.00 >100 mg/l
	Image: Second	E         USAGE PER 1,000 GAL.         METER SIZE/BASE CHARGE           \$         2.40         3/4"-\$22.00           \$         2.40         1"-\$55.00           \$         2.40         1"/2"\$109.00           \$         2.40         2"-\$174.00           \$         2.40         2"-\$326.00           \$         2.40         3"-\$326.00           \$         2.40         4"-\$402.00           \$         2.40         6"-\$578.00           \$         2.40         8"-\$602.00             VOUT-OF TOWN             OUT-OF TOWN             OUT-OF TOWN             SEWER           USAGE PER 1,000 GAL.         METER SIZE/BASE CHARGE           \$         4.27         3/4"-\$34.00           \$         4.27         1/2"-\$170.00           \$         4.27         2"-\$272.00           \$         4.27         2"-\$272.00           \$         4.27         2"-\$272.00           \$         4.27         2"-\$272.00           \$         4.27         2"-\$272.00           \$         4.27         2"-\$272.00           \$         4.27         3"-\$2589.00 </td

# TAP AND SYSTEM DEVELOPMENT FEES

### WATER TAP FEES-TOWN INSTALLED

### WATER TAP FEES-CONTRACTOR INSTALLED

METER SIZE	IN TOWN	
3/4"	\$	702
1"	\$	790
2"	\$	1,229
4''	\$	4,830
6''	\$	6,848
8''	\$	8,427

METER SIZE	OUT OI	F TOWN
3/4"	\$	1,473
1"	\$	1,657
2"	\$	2,577
4''	\$	10,128
6"	\$	14,619
8''	\$	17,673

### SEWER TAP FEES-TOWN INSTALLED

### LATERAL SIZE IN TOWN

4''	\$ 702
6''	\$ 747

### LATERAL SIZE OUT OF TOWN

4''	\$ 1,473
6"	\$ 1,566

SYSTEM DEVELOPMENT FEES*				
RESIDENTIAL		WATER		
3/4"	\$	1,462		
COMMERCIAL	./IND	USTRIAL		
1"	\$	1,766		
2"	\$	5,851		
4''	\$	10,535		
6''	\$	14,632		
8"	\$	19,509		

RESIDENTIAL	SEWER
3/4"	\$2,049.00
COMMERCIAL	/INDUSTRIAL
1"	\$ 2,340
2"	\$ 7,022
4''	\$ 11,705
6''	\$ 14,632
8"	\$ 19,509

### 3/4" METER CHARGE

\*CONTACT PUBLIC WORKS FOR PRICING ON LARGER METERS

\* System Development Fees Temporarliy reduced by Council

METER SIZE	IN TOWN	
3/4"	\$	386
1"	\$	386
2"	\$	386
4''	\$	571
6''	\$	702
8''	\$	747

### METER SIZE OUT OF TOWN

3/4"	\$ 1,142
1"	\$ 1,233
2"	\$ 1,693
4''	\$ 5,707
6"	\$ 8,144
8"	\$ 9,618

LATERAL SIZE IN TOWN	
----------------------	--

4''	\$ 386
6"	\$ 386

SEWER TAP FEES-CONTRACTOR INSTALLED

### LATERAL SIZE OUT OF TOWN

230

\$

4''	\$ 1,142
6''	\$ 1,187

57

# STORMWATER RATE

MONTHLY FEE	UNIT	R	ATE
RESIDENTIAL & COMMERCIAL	ERU	\$	4.85

# SOLID WASTE RATES

MONTHLY FEE	UNIT	RATE
RESIDENTIAL GARBAGE	PER CONTAINER	\$ 21.79
COMMERCIAL GARBAGE	PER CONTAINER	\$ 38.64
SUBDIVISION GARBAGE OUT OF TOWN	PER CONTAINER	\$ 26.78
2 YD DUMPSTER 1 X WEEK	PER DUMPSTER	\$ 48.34
4 YD DUMPSTER	PER DUMPSTER	\$ 86.27
8YD 2 WK 4 SHARING	PER DUMPSTER	\$ 69.88
8YD DUMPSTER	PER DUMPSTER	\$ 139.74
8YD 3X WK-2 SHARING	PER DUMPSTER	\$ 209.62
8YD 1X WK-SHARING	PER DUMPSTER	\$ 34.93
8 YD 2X WK-7 SHARING	PER DUMPSTER	\$ 39.92
8 YD DUMPSTER 6X WEEK	PER DUMPSTER	\$ 838.47
8 YD DUMPSTER 3X WEEK	PER DUMPSTER	\$ 419.23
8 YD DUMPSTER 2X WEEK	PER DUMPSTER	\$ 279.49
4 YD DUMPSTER 3X WEEK	PER DUMPSTER	\$ 258.80
8 YD 1X WK-2 SHARING	PER DUMPSTER	\$ 69.88
8 YD DUMPSTER 4X WEEK	PER DUMPSTER	\$ 558.98
8YD 1X WK 3 SHARING	PER DUMPSTER	\$ 46.58
8 YD VIP DUMPSTER 1X WK	PER DUMPSTER	\$ 273.29
8 YD DUMPSTER 8X WK	PER DUMPSTER	\$ 1,117.96
8 YD DUMPSTER 5 SHARE 1X PER WEEK	PER DUMPSTER	\$ 27.94
RESIDENTIAL GARBAGE-65 UNITS	PER CONTAINER	\$ 21.79
8 YD DUMPSTER 5 SHARE 1XWK	PER DUMPSTER	\$ 55.89

Yard Waste is collected each Thursday in bin provided by Town/Contractor and included in the above residential garbage rate. Residential customers with large loads of yard waste should contact Town Hall for pricing. Yard Waste collection is not provided to Commercial Customers.

# ADMINISTRATION, PLANNING AND ZONING

FEE		RATE
UDO	\$	30.00
UDO Admin Manual Listoria District Cuidalinas	\$	15.00
Historic District Guidelines Small Area Plans/Others	\$ \$	10.00 10.00
11x17 Documents/Maps (Color) PER PAGE	\$	4.00
11x17 Documents/Maps (B&W) PER PAGE	\$ \$ \$	2.00
B&W Copies - Planning Docs PER PAGE Color Copies - Planning Docs PER PAGE	\$ \$	0.10 0.20
	Ψ	0.20
ANNUAL BUSINESS REGISTRATION	\$	25.00
Court Reporter for Quasi-Judicial Hearings		At Cost
MAP AMENDMENT <sup>1</sup>	\$	250.00
TEXT AMENDMENT <sup>1</sup>	\$	250.00
VOLUNTARY ANNEXATION <sup>1</sup>	\$	250.00
VARIANCE REQUEST <sup>1</sup>	\$	200.00
APPEALS/INTERPRETATIONS	\$	200.00
SPECIAL USE PERMIT <sup>1</sup>	\$	250.00
Conditional Zoning Request <sup>1</sup>	\$	350.00
Certificate of Appropriateness <sup>1</sup> - Minor	\$	25.00
CERTIFICATE OF APPROPRIATENESS <sup>1</sup> - MAJOR	\$	100.00
ZONING VERIFICATION LETTER	\$	50.00
CHANGE OF OCCUPANCY <sup>2</sup>	\$	30.00
DRIVEWAY PERMIT	\$	5.00
SITE PLAN REVIEW		N/A
COMMERCIAL, INDUSTRIAL, INSTITUTIONAL. AND MULTI-FAMILY		\$200.00 + \$30.00 / 1000 sq ft
RESIDENTIAL - SINGLE/DUPLEX or RESIDENTIAL ADDITION		\$100.00 + \$20.00 / 1000 sq ft
RESIDENTIAL ADDITION		\$50.00 + \$20.00 / 1000 sq ft
ACESSORY BUILDING		\$50.00 + \$20.00 / 1000 sq ft
FENCE	\$	50.00
SUBDIVISION REVIEW - PRELIMINARY REVIEW		\$100.00 + \$20.00 / LOT
SUBDIVISION REVIEW - MINOR <sup>2</sup>	\$	100.00
SUBDIVISION REVIEW - RECOMBINATION	\$	50.00
STORM WATER REVIEW/PERMIT <sup>3</sup>	\$	500.00
SIGN PERMIT - FREESTANDING SIGNS	\$	30.00
SIGN PERMIT - WALL SIGNS	\$	30.00 + \$10.00 / ADDITIONAL SIGN
SIGN PERMIT - OFF-PREMISE/BILLBOARD SIGN	\$	100.00
EVENT SIGNAGE	\$	25.00
ANNUAL BILLBOARD REGISTRATION FEE	\$	25.00
FAILURE TO OBTAIN BEFORE WORK		1/2 X TOTAL PERMIT FEE
NUISANCE ABATEMENT		\$75 /hour + \$100 Admin Fee

<sup>1</sup> Additional cost for mailing may be associated in addition to application fee

 $^{2}$  Minor Subdivision is defined as a subdivision containing less than five (5) lots

<sup>3</sup> Dependent on cost of Engineer review. Additional charges will be billed accordingly.

# POLICE AND FIRE

FEE/CITATION	-	RATE
PARKING.GENERAL		
PARKED ACROSS PRINTED LINES	\$	30.00
Parked in prohibited zones	\$	30.00
STOPPED, STANDING, PARKED IN ROADWAY	\$	40.00
OBSTRUCTING DRIVEWAY, INTERSECTION, SIDEWALK	\$	40.00
STOPPED, STANDING, PARKED IN FIRE HYDRANT ZONE	\$	40.00
ALL OTHER PARKING VIOLATIONS	\$	40.00
NOISE ORDINANCE VIOLATION	\$	75.00
CONDUCTING BUSINESS WITHOUT A PROPER LICENSE	\$	75.00
DISORDERLY CONDUCT	\$	100.00
REPORTS	\$	4.00
FINGERPRINTING	\$	10.00
CRIMINAL/DRIVING HISTORY REPORT	\$	4.00
GOLF CART REGISTRATION	\$	50.00
ABC PERMIT	\$	25.00
ANIMAL-LEASH LAW		
FIRST OFFENSE	\$	50.00
second offense	\$	75.00
THIRD OFFENSE	\$	150.00
PARKS & RECREATION VIOLATION		
POSSESSION OF ALCOHOL IN THE PARK	\$	150.00
DRIVING VEHICLE IN UNDESIGNATED AREAS	\$	50.00
FIRE INSPECTIONS	\$	75.00

# FACILITY RENTALS

DEPOT	UNIT	-	RATE
REFUNDABLE DEPOSIT		\$	150.00
WAREHOUSE	PER 4 HOURS	\$	250.00
Shed and bathrooms	PER 4 HOURS	\$	250.00
Shed, Warehouse, and Bathroomes	PER 4 HOURS	\$	350.00
TOUR PACKAGE	PER 4 HOURS	\$	100.00

# <u>LIBRARY</u>

FEE		RATE
Copies-black and white	\$.25/PAGE	\$40/double-sided
COPIES-COLOR	\$.50/PAGE - \$	.90/double-sided
LAMINATING	\$.15/INCH - M	11NIMUM\$1.00
FAX	\$2.00/1ST PAC	GE, \$1.00 THEREAFTER
REPLACEMENT LIBRARY CARD	\$	5.00
BOOK FINE per book, per day	\$	0.10
SCANNING - per scan	\$	1.00
FLASH DRIVES	\$	10.00
USED MAGAZINES	\$	0.25
USED BOOKS-PAPERBACK	\$	0.50
USED BOOKS-HARD COVER	\$	1.00
PASSPORT ACCEPTANCE FEE (in addition to regular National Passport Fees)	\$	35.00
NOTARY SERVICES	\$	5.00

# PARKS AND RECREATION

FEE	UNIT	IN TOWN	OU	T OF TOWN
INSURANCE		NO CHARGE	\$	10.00
BLAST BALL, SOCCER, 5-6 YEAR OLD BASKETBALL,				
AND 4-5 YEAR OLD SOCCER		\$ 37.00	\$	50.00
REGISTRATION FEES	PER ATHLETE	\$ 37.00	\$	50.00
ADDITIONAL FAMILY MEMBER/S	PER ADDITIONAL ATHLETE	\$ 20.00	\$	25.00
CAMPBELL CENTER MONDAY-THURSDAY	PER HOUR	\$ 25.00		
CAMPBELL CENTER SATURDAY	PER DAY	\$ 600.00		
CLEMENT PARK BUILDING MONDAY - SUN.	PER MONTH	\$ 150.00		
PAVILION RENTAL	PER DAY	\$ 25.00		
BONEY MILL POND FISHING PASS				
	DAILY	\$ 5.00		
	WEEKLY	\$ 10.00		
	MONTHLY	\$ 20.00		
	YEARLY	\$ 45.00		

# <u>AIRPORT</u>

FEE	UNIT	RATE
TIE-DOWN	PER MONTH	\$ 35.00
HANGAR	per ground sq ft.	\$ 0.06
CROP DUSTING	PER DAY, PER PLANE	\$ 100.00
LATE FEE	PER MONTH	\$ 10.00

# **AUTHORIZED POSITIONS**

			0 (Act	ual)	FY2	1 (Bud	get)	FY22	(Recomm	nended)
<b>-</b>	Pay	Full-			Full-			-	Part-	FTF
Position General Fund	Grade	Time	lime	FTE	lime	Time	FTE	lime	Time	FTE
General Fond										
Administration										
Town Manager		1		1.00	1		1.00	1		1.00
Town Clerk	20	1		1.00	1		1.00	1		1.00
		2	0	2.00	2	0	2.00	2	0	2.00
Finance										
Customer Service Representative	12	2		2.00	2		2.00	0		0.00
Accounting Technician I	13	1		1.00	1		1.00	1		1.00
Accounting Technician II	19	0		0.00	0		0.00	1		1.00
Tax Collector	19	1		1.00			1.00	0		0.00
Finance Director	26	1 5	0	1.00 <b>5.00</b>	1 5	0	1.00 <b>5.00</b>	1 3	0	1.00 3.00
Public Buildings		5	U	5.00	5	U	5.00	3	U	3.00
Building and Grounds Maintenance Mechanic	14	1		1.00	1		1.00	1		1.00
Housekeeping/Custodial Worker	11	1		1.00	i		1.00	i		1.00
		2	0	2.00	2	0	2.00	2	0	2.00
		_	-			-			-	
Planning, Zoning, and Inspections										
Planning Director	25	1		1.00	1		1.00	1		1.00
Zoning and Code Enforcement Officer	18	1		1.00	1		1.00	1		1.00
		2	0	2.00	2	0	2.00	2	0	2.00
General Government Subtotal		11	0	11	11	0	11	9	0	9
Police										
Chief	27	1		1.00	1		1.00	1		1.00
Captain	23	2		2.00	2		2.00	2		2.00
Sergeant	20	4		4.00	4		4.00	3		3.00
Master Police Officer/Detective	20	1		1.00	1		1.00	2		2.00
Officer	18	8		8.00	8		8.00	8		8.00
Telecommunicator	15	4	3	5.50	4	3	5.50	4	3	5.50
Part Time Reserve Officer	15	•	1	0.50		1	0.50	0	1	0.50
	-	20	4	22.00	20	4	22.00	20	4	22.00
Fire		-								
Fire Part Time Fire Administrator	15	0	1	0.50	о	1	0.50	0	1	0.50
Part Time Fire Administrator	15	0			-					
	15		1	0.50	-	1	0.50 22.50		1	0.50 22.50
Part Time Fire Administrator Public Safety Subtotal	15	0			-					
Part Time Fire Administrator Public Safety Subtotal Streets		0 20		22.50	20		22.50	20		22.50
Part Time Fire Administrator Public Safety Subtotal Streets Public Works Supervisor	19	0 20 1		<b>22.50</b>	<b>20</b>		<b>22.50</b>	<b>20</b>		<b>22.50</b>
Part Time Fire Administrator Public Safety Subtotal Streets Public Works Supervisor Public Works Crew Leader	19 15	<b>0</b> <b>20</b> 1	4	<b>22.50</b> 1.00 1.00	<b>20</b>	4	<b>22.50</b> 1.00 1.00	<b>20</b>	5	<b>22.50</b> 1.00 1.00
Part Time Fire Administrator Public Safety Subtotal Streets Public Works Supervisor Public Works Crew Leader Equipment Operator	19 15 12	<b>0</b> 20		<b>22.50</b> 1.00 1.00 1.00	<b>20</b> 1 1 1		<b>22.50</b> 1.00 1.00 1.00	<b>20</b> 1 1 1		<b>22.50</b> 1.00 1.00 1.00
Part Time Fire Administrator Public Safety Subtotal Streets Public Works Supervisor Public Works Crew Leader	19 15	<b>0</b> <b>20</b> 1	4	<b>22.50</b> 1.00 1.00	<b>20</b>	4	<b>22.50</b> 1.00 1.00	<b>20</b>	5	<b>22.50</b> 1.00 1.00 1.00 3.00
Part Time Fire Administrator Public Safety Subtotal Streets Public Works Supervisor Public Works Crew Leader Equipment Operator	19 15 12	0 20 1 1 1 3	<b>4</b>	<b>22.50</b> 1.00 1.00 1.00 3.00	<b>20</b> 1 1 1 3	<b>4</b> 1	<b>22.50</b> 1.00 1.00 1.00 3.00	<b>20</b> 1 1 1 3	<b>5</b>	<b>22.50</b> 1.00 1.00 1.00

	Dent	FY2 Full-	0 (Act	ual)	FY2 Full-	1 (Bud Part-	get)	FY22 Full-	(Recomn Part-	nendeo
Position	Pay Grade			FTE		Time	FTE	-	Time	FTE
Library	10	1		1 00	,		1.00			1.0
ibrary Director ibrary Specialist & Program Manager	18 12	1		1.00 1.00	1		1.00 1.00	1		1.C 1.C
ibrarian Assistant	12	1	0	1.00	1	0	1.00	1	0	1.0
		3	0	3.00	3	0	3.00	3	0	3.0
Recreation		Ū	•	0.00	Ũ	Ū	0.00	Ŭ	·	0.0
Parks and Recreation Director	23	1		1.00	1		1.00	1		1.0
Parks & Recreation Supervisor	15	1		1.00	1		1.00	1		1.0
Parks and Recreation Program Supervisor	12	1		1.00	1		1.00	1		1.0
Parks Maintenance Specialist	12	1		1.00	1		1.00	1		1.0
		4	0	4.00	4	0	4.00	4	0	4.0
Cultural and Recreational Subtotal		7	0	7.00	7	0	7.00	7	0	7.0
GENERAL FUND TOTAL		44	5	46.5	44	5	46.5	42	5	44.
				-1010		· ·	-10.0			
Water/Sewer Fund										
Water Operations										
Distribution & Collection System Supervisor	20	1		1.00	1		1.00	1		1.0
Sr Utiilty Maintenance Mechanic	15	0		0.00	1		1.00	1		1.0
Meter Technician	14	1		1.00	1		1.00	1		1.0
Utility Maintenance Mechanic	13	2		2.00	2		2.00	2		2.0
Water Operations Subtotal		4	0	4	5	0	5	5	0	5
Collection Operations										
Distribution & Collection System Supervisor	20	1		1.00	1		1.00	1		1.0
Utility Maintenance Mechanic	13	1		0.00	1		1.00	1		1.0
	10			0.00			1.00			1.0
Collection Operations Subtotal		2	0	1	2	0	2	2	0	2
Wastewater Plant Operations										
Wasterwater Treatment Plant ORC	23	1		1.00	1		1.00	1		1.0
WWTP Backup ORC	16	1		1.00	1		1.00	1		1.0
WWTP Operator	14	4		4.00	4		4.00	4		4.0
					Ļ	_	6			
Wastewater Plant Operations Subtotal		6	0	6	6	0	0	6	0	6
Wastewater Plant Operations Subtotal		6	0	6	6	0	0	6	0	6
Wastewater Plant Operations Subtotal Non Departmental		6	0	6	6	0	0	6	0	6
Non Departmental	27		0			0		6	0	
Non Departmental Public Services Director	27	1	0	1.00	1	0	1.00	1	0	1.0
Non Departmental Public Services Director Jtility Administration Specialist	27 17 13		0			0		<b>6</b>	0	1.C
Non Departmental Public Services Director Jtility Administration Specialist Sr. Customer Service Representative	17	1 1 0		1.00 1.00 0.00	1 1 0		1.00 1.00 0.00	1 1 1		6 1.0 1.0
Non Departmental Public Services Director Jtility Administration Specialist Sr. Customer Service Representative <b>Non Departmental Subtotal</b>	17	1 1 0 <b>2</b>	0	1.00 1.00 0.00 <b>2</b>	1 1 0 <b>2</b>	0	1.00 1.00 0.00 <b>2</b>	1 1 1 3	0	1.C 1.C 1.C <b>3</b>
Non Departmental Public Services Director Jtility Administration Specialist Sr. Customer Service Representative	17	1 1 0		1.00 1.00 0.00	1 1 0		1.00 1.00 0.00	1 1 1		1.0 1.0 1.0 <b>3</b>
Non Departmental Public Services Director Jtility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund	17 13	1 1 0 <b>2</b> 14	0	1.00 1.00 0.00 <b>2</b> <b>11</b>	1 1 0 <b>2</b> 15	0	1.00 1.00 0.00 <b>2</b> 13	1 1 1 3	0	1.0 1.0 1.0 <b>3</b>
Non Departmental Public Services Director Utility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund	17	1 1 0 <b>2</b>	0	1.00 1.00 0.00 <b>2</b>	1 1 0 <b>2</b>	0	1.00 1.00 0.00 <b>2</b>	1 1 1 3	0	1.0 1.0 1.0 <b>3</b>
Non Departmental Public Services Director Jtility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund	17 13	1 1 0 <b>2</b> 14	0	1.00 1.00 0.00 <b>2</b> <b>11</b>	1 1 0 <b>2</b> 15	0	1.00 1.00 0.00 <b>2</b> 13	1 1 1 3	0	1.0 1.0 1.0 <b>3</b>
Non Departmental Public Services Director Utility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund Equipment Operator	17 13	1 1 0 <b>2</b> 14	0	1.00 1.00 0.00 <b>2</b> <b>11</b> 0.00	1 1 0 <b>2</b> <b>15</b> 0	<b>0</b> 0	1.00 1.00 0.00 <b>2</b> <b>13</b> 0.00	1 1 1 3 16 0	<b>0</b> 0	1.0 1.0 1.0 3 1.0
Non Departmental Public Services Director Utility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund Equipment Operator STORMWATER FUND TOTAL Airport Commission Fund	17 13	1 1 0 <b>2</b> 14	0	1.00 1.00 0.00 <b>2</b> <b>11</b> 0.00	1 1 0 <b>2</b> <b>15</b> 0	<b>0</b> 0	1.00 1.00 0.00 <b>2</b> <b>13</b> 0.00	1 1 1 3 16 0	<b>0</b> 0	1.0 1.0 1.0 <b>3</b> 0.5
Non Departmental Public Services Director Jtility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund Equipment Operator STORMWATER FUND TOTAL Airport Commission Fund Airport Operations	17 13 12	1 1 0 2 14 0 0	0	1.00 1.00 0.00 <b>2</b> <b>11</b> 0.00 <b>0</b>	1 1 0 <b>2</b> 15 0 0	<b>0</b> <b>0</b> <b>0</b>	1.00 1.00 0.00 <b>2</b> <b>13</b> 0.00 <b>0</b>	1 1 1 3 16 0	0 0 1	1.0 1.0 1.0 1.0 0.5
Non Departmental Public Services Director Utility Administration Specialist Sr. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund Equipment Operator STORMWATER FUND TOTAL Airport Commission Fund Airport Operations Wanager	17 13	1 1 0 <b>2</b> 14	0 0 0	1.00 1.00 0.00 <b>2</b> <b>11</b> 0.00 <b>0</b> 1.00	1 1 0 <b>2</b> <b>15</b> 0	0 0 0 0	1.00 1.00 0.00 <b>2</b> <b>13</b> 0.00 <b>0</b> 1.00	1 1 1 3 16 0	0 0 1 1 0	1.0 1.0 1.0 0.5 0.
Non Departmental Public Services Director Utility Administration Specialist ir. Customer Service Representative Non Departmental Subtotal WATER/SEWER FUND TOTAL Stormwater Fund Equipment Operator STORMWATER FUND TOTAL Airport Commission Fund Airport Operations	17 13 12	1 1 0 2 14 0 0	0	1.00 1.00 0.00 <b>2</b> <b>11</b> 0.00 <b>0</b>	1 1 0 <b>2</b> 15 0 0	<b>0</b> <b>0</b> <b>0</b>	1.00 1.00 0.00 <b>2</b> <b>13</b> 0.00 <b>0</b>	1 1 1 3 16 0	0 0 1	1.0 1.0 1.0 3 0.3

		FY20 (Actual) FY21 (Budge		get)	FY22 (Recommended)					
	Pay	-	Part-		Full-	Part-		Full-		
Position	Grade	Time	Time	FTE	Time	Time	FTE	Time	Time	FTE
TOTAL FULL-TIME EMPLOYEES		59			60			59		
TOTAL PERM. PART-TIME EMPLOYEES			6			6			7	
TOTAL FTE				59.00			61.00			62.50

Volunteer Fireman and Seasonal Part Time Recreation Employees are not included in the above schedule

### Wallace Salaries, Grades, and Classifications

FY2021-2022

<u>Grade</u>	<u>Classification</u>	Exempt Status	<u>Hiring Rate</u>	Max Salary
1	PT Library Assistant PT Parks & Rec Concession Staff		\$16,878	\$24,843
2	For Future Use		\$17,753	\$26,630
3	For Future Use		\$18,641	\$27,962
4	For Future Use		\$19,573	\$29,360
5	For Future Use		\$20,552	\$30,828
6	PT Parks & Recreation Program Supervisor		\$21,580	\$32,370
7	For Future Use		\$22,659	\$33,989
8	PT Airport Assistant		\$23,792	\$35,688
9	For Future Use		\$24,982	\$37,473
10	For Future Use		\$26,231	\$39,347
11	Housekeeping/Custodial Worker Landscape Maintenance Worker Library Assistant		\$27,543	\$41,315
12	Customer Service Representative Payroll Clerk Equipment Operator Park Maintenance Specialist Parks & Recreation Program Supervisor Library Specialist & Program Manager		\$28,920	\$43,380
13	Landscape Maintenance Crew Leader Sr. Customer Service Representative Accounting Technician I PT Telecommunicator Utility Maintenance Mechanic		\$30,366	\$45,549
14	Building & Grounds Maintenance Mechanic Meter Technician Telecommunicator I Wastewater Treatment Plant Operator		\$31,884	\$47,826

<u>Grade</u>	<u>Classification</u>	Exempt Status	<u>Hiring Rate</u>	Max Salary
15	Parks & Recreation Supervisor Public Works Crew Leader PT Fire Administrator PT Police Officer Telecommunicator II/ATAC Senior Utility Maintenance Mechanic		\$33,478	\$50,217
16	Wastewater Treatment Plant Back-up ORC		\$35,152	\$52,728
17	Master Telecommunicator/TAC Utility Administration Specialist		\$36,910	\$55,365
18	Library Director Police Officer Zoning and Code Enforcement Officer		\$38,756	\$58,134
19	Assistant Water Superintendent Accounting Technician II Public Works Supervisor Police Detective/Police Officer II Tax Collector		\$40,694	\$61,041
20	Distribution & Collection System Supervisor Master Police Officer/Detective II Town Clerk		\$42,729	\$64,094
21	Police Sergeant		\$44,865	\$67,298
22	For Future Use	E	\$47,108	\$70,662
23	Parks & Recreation Director Airport Manager Police Captain Wastewater Treatment Plant ORC	E E E E	\$49,463	\$74,195
24	For Future Use	E	\$51,936	\$77,904
25	Planning Director	E	\$54,533	\$81,800
26	Finance Director	E	\$57,260	\$85,890
27	Police Chief Public Services Director	E E	\$60,123	\$90,185
28	For Future Use	E	\$63,129	\$94,694

 $\mathsf{E}=\mathsf{Exempt}$  from wage and hour provisions of the FLSA

Wallace Salary Scale

fye 2021-2022	
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<u>COLA</u>	- ADJUSTMENT		2.10%	
Grade	Hiring	Min	Mid	Max
1	\$16,878	\$17,753	\$20,861	\$24,843
2	\$17,753	\$18,641	\$22,191	\$26,630
3	\$18,641	\$19,573	\$23,301	\$27,962
4	\$19,573	\$20,552	\$24,466	\$29,360
5	\$20,552	\$21,580	\$25,690	\$30,828
6	\$21,580	\$22,659	\$26,975	\$32,370
7	\$22,659	\$23,792	\$28,324	\$33,989
8	\$23,792	\$24,982	\$29,740	\$35,688
9	\$24,982	\$26,231	\$31,228	\$37,473
10	\$26,231	\$27,543	\$32,789	\$39,347
11	\$27,543	\$28,920	\$34,429	\$41,315
12	\$28,920	\$30,366	\$36,150	\$43,380
13	\$30,366	\$31,884	\$37,958	\$45,549
14	\$31,884	\$33,478	\$39,855	\$47,826
15	\$33,478	\$35,152	\$41,848	\$50,217
16	\$35,152	\$36,910	\$43,940	\$52,728
17	\$36,910	\$38,756	\$46,138	\$55,365
18	\$38,756	\$40,694	\$48,445	\$58,134
19	\$40,694	\$42,729	\$50,868	\$61,041
20	\$42,729	\$44,865	\$53,411	\$64,094
21	\$44,865	\$47,108	\$56,081	\$67,298
22	\$47,108	\$49,463	\$58,885	\$70,662
23	\$49,463	\$51,936	\$61,829	\$74,195
24	\$51,936	\$54,533	\$64,920	\$77,904
25	\$54,533	\$57,260	\$68,166	\$81,800
26	\$57,260	\$60,123	\$71,575	\$85,890
27	\$60,123	\$63,129	\$75,154	\$90,185
28	\$63,129	\$66,285	\$78,911	\$94,694

\*BLS CPI 12 month February 2020 to February 2021 all items

### **GLOSSARY OF BUDGET TERMS**

Ad Valorem Tax. A property tax levied according to assessed value. Annual Budget. A budget covering a single fiscal year (July 1 – June 30). Appropriation. The amount budgeted on a yearly basis to cover projected expenditures which have been legally authorized by the Board of Commissioners.

**Assessed Valuation.** The value real estate or personal property as determined by tax assessors and used as a basis for levying taxes. Assessment. The process for determining values of real and personal property for taxation purposes.

**Budget.** A plan covering a fiscal year which projects expenditures for providing services and revenues to finance them. The Town's adopted budget is the official expenditure policy of the Board of Commissioners and an effective tool for managing Town operations. The budget is the legal instrument by which Town funds are appropriated for specific purposes and by which Town government positions are authorized. N.C. General Statutes require the budget to be balanced. Budget Document. A formal document presented to the Town Council containing the Town's financial plan for a fiscal year. The budget document is divided into three major parts; the budget message, an operating budget, and a capital improvement plan. The operating budget contain summaries of expenditures and revenues along with program and project descriptions. The Budget document is presented in two phases, preliminary and final, the latter of which reflects the budget as adopted by the Town Council.

**Budget Message.** A written overview of the proposed budget from the Town Manager to the Mayor and Town Council which discusses the major budget items along with the town's present and future financial condition.

**Budgetary Control.** The control or management of a government in accordance with an approved budget to keep expenditures within the limitations of available appropriations and revenues.

**Capital Outlay.** Expenditure resulting in the acquisition of or addition to the Town's general fixed assets costing more than \$5,000 and having a useful life of greater than three years.

**Capital Improvement Plan.** A long-range plan of proposed capital improvement projects, which includes estimated project costs and funding sources, that the Town expects to carry out over a five-year period. The program is updated annually to reassess capital needs and for the preparation of the capital budget.

**Contingency.** An appropriation of funds to cover unanticipated events that may occur during the fiscal year. Transfers from this line item must be approved by the Town Council. North Carolina General Statutes require that the contingency amount be limited to 5% of the other appropriations within a respective fund.

Deficit. An excess of expenditures over revenues or expense over income.

**Due from Other Funds.** An asset (receivable) account used to indicate amounts to be received from another fund for goods sold or services rendered.

**Due to Other Funds.** A liability (payable) account used to indicate amounts owed to a particular fund by another fund for goods sold or services rendered.

**Encumbrances.** A financial commitment for services, contracts, or goods which have not yet, been delivered or performed.

**Enterprise Fund.** A fund which accounts for the operations that are financed from user charges and whose operation resembles a business. The Water & Sewer Fund is an example of an enterprise fund.

**Expenditures.** Outflows of net financial resources. They include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements, and shared revenues.

**Fiscal Year.** A twelve month period (July 1 through June 30) to which the annual operating budget applies and at the end of which an assessment is made of the Town's financial condition and performance of its operations.

**Franchise Tax.** A tax levied on the gross sales of Public Utilities. Such taxes were assessed by the state as a function of permitting the respective utilities to do business in the state of North Carolina. Such taxes are shared between the state and its municipalities according to the respective ratio of gross sales within those jurisdictions.

**Fund.** An accounting entity created to record the financial activity for a selected financial grouping. A fund is set up to carry out a special function or attain certain objectives in accordance with set laws and regulations (i.e. General Fund).

**Fund Balance.** The difference between fund assets and fund liabilities of the governmental unit. General Fund. A fund which provides for the accounting of all financial resources except those designated to other funds. Most of the basic government services, such as police, fire, sanitation, or street maintenance are accounted for in this fund.

**General Government.** A category of expenditures which includes the departments who provide legislative, administrative, policy development, and other central services for the Town. 163

**Grants.** A contribution or gift in cash or other assets from another government to be used for a specific purpose. For example, a grant from the State of North Carolina for the construction of a major highway.

**Installment-Purchase Agreements.** A method of purchasing equipment and vehicles in which payments are spread out over a three-to-five-year period.

Interest and Penalties on Taxes. Uncollected interest and penalties on ad valorem taxes.

**Intergovernmental Revenues.** Revenues from other governments (state, federal, local) which can be in the form of grants, shared revenues, or entitlements.

Levy. The amount of tax, service charges, and assessments imposed by a government.

**Non-operating Expenses.** Expenses which are not directly related to the provision of services such as debt service.

**Non-operating Revenues.** Revenues which are generated from other sources (i.e. interest income) and are not directly related to service activities.

**Operating.** Those costs, other than personnel and capital outlay, which are necessary to support the day-to-day operation of the Town. Includes items such as telephone charges, utilities, office supplies, advertising, travel, and printing.

**Personnel.** Expenditures for salaries and fringe benefits including merit increases, social security, retirement, health insurance, life insurance, 401 (k), and other employee benefits.

**Powell Bill Funds.** Funding from state-shared gasoline tax that is restricted for use on maintenance of local streets and roads.

**Public Safety.** Category of expenditures which include the departments whose primary purpose is to protect the lives and property of both the Town's citizens and people who visit and work within the Town.

**Public Works.** A category of expenditures which includes the departments who maintain the Town's infrastructure, streets, fleet, cemetery and provide solid waste collection.

**Reserve.** An account designated for a portion of the fund balance which is to be used for a specific purpose.

**Revenue.** Inflows of financial resources that increase the fund balance account. Expenditure refunds, interfund transfers, and debt proceeds are not considered revenues.

Tax Rate. The amount of tax stated in terms of a unit of the tax base (i.e. \$0.62 per \$100.00 valuation).